

Host City Agreement for the UEFA European Football Championship Final Tournament 2020

Between:

Union des associations européennes de football
Route de Genève 46
1260 Nyon 2
Switzerland
("UEFA")

and

Danish Football Federation
DBU Allé 1
DK- 2605 Brøndby
("Host Association")

and

City of Copenhagen
City Hall
DK-1599 Copenhagen K

("Host City Authority")

(UEFA, the Host Association and the Host City Authority are collectively referred to as the "Parties" or individually as a "Party").

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Recitals

- A. UEFA invited its member associations to bid for the right to host certain matches of the final tournament of the UEFA European Football Championship 2018-20, which is to be staged in thirteen (13) different European countries being member of UEFA, and provided bidders with various requirements, guidelines as well as a set of Guarantees to be signed by the bidding member associations and/or the relevant authorities in order to be considered for appointment to host matches and such other events as required by UEFA in the Host Country.
- B. UEFA considers that the full support and cooperation of all national and local authorities (and their relevant departments and agencies) in the country in which the host association is located is a crucial element to the success of the final tournament of the UEFA European Football Championship 2018-20.
- C. This Agreement sets out the terms under which UEFA, the Host Association and the Host City Authority will cooperate in order to ensure the successful and smooth organisation of the final tournament of the UEFA European Football Championship 2018-20 in the Host City Territory and confirms the Host City Authority's full and unconditional acceptance of the Tournament Requirements (as defined below) in respect of all aspects relating to the organisation and staging of certain matches of the final tournament of the UEFA European Football Championship 2018-20 in the Host City Territory.

1 – Definitions and Interpretation

- 1.1 In addition to the terms defined on the title page, in this Agreement, the following words and expressions shall have the following meanings unless the context requires otherwise:

Additional City	a city within the Host Country which administratively is outside the jurisdiction of the Host City Authority but where any Official Sites, key locations, Airports, venues, access routes or other facilities are located which are required, necessary and/or will be used for UEFA EURO 2020.
Additional City Authority	the governing body of the Additional City, which has the power to undertake binding obligations on behalf of such Additional City and become party to any agreements concluded in relation thereto.
Agreement	this agreement including its appendices.
Airport(s)	the Kastrup Copenhagen Airport in Kastrup.

Airport Authority	the owner and/or operator of the Airport, authorised to enter into binding agreements with the Host City Authority with respect to all areas of responsibilities related to the Airport as required for UEFA EURO 2020 in accordance with the Airport Requirements.
Airport Operational Concept	shall have the meaning as set out in par. B.6 of Appendix B.
Airport Operational Period	shall have the meaning as set out in par. B.6 of Appendix B.
Airport Requirements	the requirements set forth by UEFA with respect to the Airport used in relation to UEFA EURO 2020 in the Host City Territory, as described more fully in Appendix B.
Ambush Marketing	means the undertaking, without UEFA's consent, of activities (including, for example, marketing, promotional, advertising and public relations activities) that (directly or indirectly) suggest or may create the impression of having been authorised by, or being connected to or associated with, UEFA or UEFA's competitions (including UEFA EURO 2020).
Authorities	any and (where appropriate) all of the Airport, police, fire and medical authorities in the Host Country, including any other local, regional or national authorities (other than the Host City Authority) responsible for the safety, security or any other areas related to organising of UEFA EURO 2020 in the Host Country.
Bid Dossier	the documents completed by the Host Association and returned to UEFA as part of the bid process, being a formal offer of the Host Association to host certain matches of the final tournament of the UEFA European Football Championship 2018-20 in the Host Country in accordance with the Tournament Requirements.
Clean Site Principle	the principle that, throughout a certain exclusivity period specified by UEFA, certain sites specified by UEFA (including the Official Sites) shall be free of any advertising, branding, logos, marks or other promotional or marketing materials or activities and otherwise free from any other obligations or restrictions which would limit in any way the ability of: (a) UEFA and/or the Host Association from exercising their rights or performing their obligations in connection with UEFA EURO 2020; and/or (b) the Commercial Partners from exercising the Commercial Rights.
Commercial Partner	any entity to which UEFA grants any Commercial Rights in relation to UEFA EURO 2020.
Commercial Rights	any and all marketing and other commercial rights relating to UEFA EURO 2020 including, without limitation, all media (including all forms of television, radio, wireless and internet distribution), sponsorship, digital, association, licensing, merchandising, hospitality, publishing and retailing rights.

Confidential Information	the terms of this Agreement and all matters relating to this Agreement and/or its operation as well as all information and/or data of the Parties which is disclosed or otherwise comes into the possession of a Party (whether directly or indirectly as a result of this Agreement) and being of a confidential nature.
Fan Zone	an entertainment area in the Host City, accessible to the general public in connection with UEFA EURO 2020, as further detailed in clause 5.22.
Force Majeure	an external, extraordinary and/or unforeseeable event of an insurmountable violence resulting in the breach of a universal duty or obligation and, without prejudice to the foregoing, such events can include: earthquakes, floods, civil wars, acts of terrorism, embargos and closing of borders, but excluding strikes.
Guarantees	written guarantees requested by UEFA from the bidding national associations and/or any third parties who are competent to issue such guarantees in the Host Country in accordance with the UEFA EURO 2020 Host City Requirements.
Host Association	the UEFA member association identified on the title page of this Agreement which may be appointed by UEFA to host and organise certain matches of UEFA EURO 2020 in accordance with clause 2.3.
Host City	the city in the Host Country identified on the title page of this Agreement governed by the Host City Authority which is to host and organise certain matches of UEFA EURO 2020 and be entitled to use the title of one of the official host cities of UEFA EURO 2020.
Host City Authority	the governing body of the Host City identified on the title page of this Agreement, which has the power to undertake binding obligations on behalf of such Host City and become party to any agreements concluded in relation thereto.
Host City Concept	shall have the meaning set out in clause 5.4.
Host City Promotional Programme	shall have the meaning set out in clause 5.18.
Host City Safety and Security Concept	shall have the meaning set out in clause 5.14.
Host City Territory	the entire territory administratively within the jurisdiction of the Host City Authority together with any territories of Additional Cities which are within the jurisdiction of any Additional City Authority, as required for purposes of hosting and organising UEFA EURO 2020 in the Host Country and to fulfil the requirements of UEFA and the Host Association related thereto.
Host Country	the country of the Host Association which may be appointed by UEFA to host and organise certain matches of UEFA EURO 2020.

Intellectual Property	the Marks and any and all patents, rights in statistics, information or other data (whether collated or recorded in a database (in whatsoever form or format) or otherwise), database rights (including any sui generis or other rights) and all other legal and beneficial intellectual and industrial property rights (whether registered or not) throughout the world, no matter what such rights may be known as in any particular country in the world, and all applications for the same.
Marks	any and all present and future trademarks, service marks, names, devices, slogans, signatures, characters, designs, logos, footage, images and/or animations (whether registered or otherwise) and any applications for the protection or registration of the same (and all renewals and extensions thereof throughout the world) relating to UEFA and/or UEFA EURO 2020 including UEFA EURO™ trophy (Henri Delaunay Cup), the official logo(s) and mascot(s) for UEFA EURO 2020 and other representations thereof, together with all identifying promotional footage, sounds and music (if any) used with UEFA's authority in connection with UEFA EURO 2020.
Official Site	each Stadium, training centre, the qualifying draw site, the final draw site, the international broadcast centre, the Fan Zone, and the sites of any official events of UEFA EURO 2020, together with the immediately surrounding and adjacent areas of such official sites which are under the control or ownership of such official sites' owners.
Stadium	the Parken Stadium in Copenhagen, at which certain UEFA EURO 2020 matches will be played, which shall comprise the entire building of the stadium as well as any and all land, facilities and infrastructure within the stadium perimeter, as required by UEFA to host matches of UEFA EURO 2020 at the stadium within the Host City Territory.
Stadium Commercial Perimeter	an area outside the Stadium which, as a general rule, extends to two hundred meters (200m) from the implemented Stadium outer security perimeter in each direction but which may be varied by UEFA on a case by case basis depending on the specificities of the relevant Stadium environment. For the avoidance of doubt, the stadium commercial perimeter shall include all airspace and any waterways around the Stadium.
Term	shall have the meaning set out in clause 2.4.
Tournament Requirements	the document provided by UEFA to the Host Association as part of the bid process, which sets out the requirements for hosting UEFA EURO 2020, including, organisational, commercial, infrastructure, facilities and financial requirements.
UEFA	the Union des Associations Européennes de Football, whose registered office is at Route de Genève 46, 1260 Nyon, Switzerland, which includes UEFA Events SA and may include any existing (or to be created) legal entity in which UEFA is a majority or sole shareholder.

UEFA EURO 2020	the fifty-one (51) matches comprising the final tournament of the UEFA European Football Championship 2018-20 including all related official events, which events shall include the qualifying draw, qualifying draw dinner, the final draw, final draw dinner, the opening and closing ceremonies, official opening and closing dinners, official activities related to the participating member associations (including the finalists workshop), any Fan Zone(s), welcome events, press conferences and media events organised by UEFA and/or the Host Association in connection with UEFA EURO 2020, and any other events agreed by UEFA and the Host Association as official tournament events from time to time.
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UEFA EURO 2020 Host City Requirements	shall have the meaning set out in clause 4.1.
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UEFA IPR	the Marks and any and all Intellectual Property relating to UEFA, the UEFA EURO™, UEFA EURO 2020 and/or any additional events organised as part of UEFA EURO 2020, including, the UEFA EURO™ trophy (Henri Delaunay Cup), the official logos and mascots for UEFA EURO 2020 and other representations thereof, together with all identifying promotional footage, animations, sounds and music (if any) used with UEFA's authority in connection with UEFA EURO 2020.
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- 1.2 Headings used in this Agreement will be for convenience only and will not affect the interpretation of these provisions.
- 1.3 In this Agreement:
- a. words importing the singular include the plural and vice versa;
 - b. headings are for convenience only and do not affect the interpretation of this Agreement;
 - c. any phrase introduced by the terms "including", "include", "in particular", "for example" or any similar expression shall be construed as illustrative and shall not limit the sense of the words preceding those terms; and
 - d. reference to "days" means calendar days unless specified to be business days.
- 1.4 The Appendices and the Tournament Requirements (insofar as they apply to the obligations of the Host City Authority) form part of this Agreement and shall have effect as if set out in full in the body of this Agreement but in the event of any inconsistency, then the terms set out in the body of this Agreement shall prevail.

2 – Condition Precedent and Term

- 2.1 By signing this Agreement and returning it to UEFA, the Host City Authority:
- a. makes an unconditional and irrevocable offer to UEFA and the Host Association to host certain matches and organise various additional events of UEFA EURO 2020 within the Host City Territory in accordance with the UEFA EURO 2020 Host City Requirements and the terms and conditions of this Agreement; and
 - b. agrees to cooperate with UEFA and the Host Association for UEFA EURO 2020 in accordance with the terms and subject to the conditions set out in this Agreement.
- 2.2 The Parties acknowledge and agree that no rights are granted to or obligations conferred upon the Host City Authority unless and until UEFA has appointed the Host Association to host certain UEFA EURO 2020 matches in the Host Country, and UEFA has counter-signed and returned this Agreement to the Host Association.
- 2.3 Upon UEFA's ratification pursuant to clause 2.2, the Host City shall be deemed to have been chosen as an official Host City of UEFA EURO 2020 as decided by UEFA in its sole discretion and as communicated to the

Host City Authority and the Host Association at the time of the official announcement of the Host Association as host of certain UEFA EURO 2020 matches.

- 2.4 This Agreement will take effect from the date of its counter-signature by UEFA and will continue until three (3) months after the end of UEFA EURO 2020 (the "Term") unless terminated earlier in accordance with the provisions of clause 7.1.

3 – Representations and Warranties of the Host City Authority

- 3.1 The Host City Authority warrants and undertakes to UEFA and the Host Association that:
- a. it has read, understood and agreed to fully and unconditionally comply with the requirements related to Host Cities as set out in the Tournament Requirements;
 - b. it has the capacity, power and authority to enter into this Agreement and fulfil its obligations
 - c. if so required under any applicable laws binding the Host City Authority, the execution, delivery and performance of this Agreement by the Host City Authority has been duly and validly authorised by any and all required competent authorities or bodies;
 - d. this Agreement constitutes valid and legally binding obligation of the Host City Authority, enforceable against the Host City Authority in accordance with the terms of this Agreement;
 - e. it fully, and without restrictions, supports the bid by the Host Association to host UEFA EURO 2020 in the Host Country and it will continue to fully support and cooperate with UEFA and the Host Association regarding the preparation, organisation and promotion of UEFA EURO 2020 and all official related events in the Host City Territory in accordance with the UEFA EURO 2020 Host City Requirements;
 - f. all information provided and representations made by the Host City Authority to UEFA during the course of the bidding process (including all information and representations contained in the Bid Dossier or otherwise presented to UEFA prior to execution of this Agreement) are accurate; and
 - g. the Host City Authority has not knowingly withheld from UEFA and/or the Host Association any information relating to the staging and organisation of UEFA EURO 2020 in the Host City or to its offer to be appointed by UEFA to host matches of UEFA EURO 2020 in the Host Country.
- 3.2 The Host City Authority acknowledges and agrees that all requirements and conditions relating to Host Cities as set out in the Tournament Requirements shall be binding on the Host City Authority and shall be relied upon by UEFA as if they were set out in this Agreement. The Host City Authority shall be solely responsible for ensuring that any requirements in relation to the matches and events of UEFA EURO 2020 within the Host City Territory as set forth in the Tournament Requirements will be properly implemented at no additional cost to UEFA, as soon as possible following the appointment of the Host Association to host UEFA EURO 2020 in the Host Country.
- 3.3 The Host City Authority acknowledges and agrees that all of the information, representations, statements and other commitments relating to the Host City Authority in the Bid Dossier shall be binding on the Host City Authority and relied upon by UEFA as if they were set out in this Agreement.
- 3.4 The Host City Authority shall cooperate fully with UEFA and the Host Association to stage and organise UEFA EURO 2020 in accordance with the UEFA EURO 2020 Host City Requirements. UEFA will retain control of the tournament format for UEFA EURO 2020 and the Host City Authority will respect UEFA's final decision regarding the dates, times and venues for all matches of UEFA EURO 2020, which may be modified by UEFA at any time.

4 – UEFA EURO 2020 Host City Requirements

- 4.1 The Host City Authority acknowledges and agrees that it will host certain matches and organise events of UEFA EURO 2020 in the Host City Territory in accordance with:
- a. the terms and conditions of this Agreement;
 - b. the requirements related to Host Cities as set out in the Tournament Requirements;
 - c. the Airport Requirements insofar as such requirements apply to the Host City Authority;

- d. the representations, warranties, Guarantees, assurances and other promises made by the Host Association in relation to the Host City Territory as set out in the Bid Dossier;
- e. specific, competition-related regulations insofar as such regulations apply to the Host City Authority or any activities related to hosting matches of UEFA EURO 2020 within the Host City Territory. Such regulations shall include the Regulations of the UEFA European Football Championship 2018-2020, UEFA Safety and Security Regulations, UEFA Medical Regulations and UEFA Anti-Doping Regulations; and
- f. such other reasonable guidelines, directions, requirements, instructions and requests as UEFA may issue to the Host City Authority from time to time during the Term;

(together the "UEFA EURO 2020 Host City Requirements").

- 4.2 Except as provided in clause 1.4, in the event of conflict between any of UEFA EURO 2020 Host City Requirements, UEFA will determine in its sole discretion which should prevail.
- 4.3 The Parties acknowledge and agree that the UEFA EURO 2020 Host City Requirements may be amended by UEFA from time to time during the Term, upon written notification, and the Host City Authority agrees to continue to comply with such amended UEFA EURO 2020 Host City Requirements provided that, where the Host City Authority can demonstrate to UEFA's satisfaction that any such amendment has resulted in or will result in a material adverse effect on the financial situation of the Host City Authority, the Host City Authority agrees to discuss in good faith with the Host City Authority such material adverse effect with a view to seeking an alternative solution acceptable to the Host City Authority, the Host Association and UEFA.

5 – Responsibilities of the Host City Authority

General Support

- 5.1 The Host City Authority hereby undertakes that the preparation and staging of UEFA EURO 2020 will be classified as a matter of general interest within the Host City Territory. The Host City Authority shall enact, implement and comply with all relevant Guarantees issued as required in connection with the staging and organisation of UEFA EURO 2020 in the Host City Territory, in accordance with the UEFA EURO 2020 Host City Requirements.
- 5.2 The Host City Authority shall provide for use in relation with any UEFA EURO 2020 events or matches, all required and necessary public land, public facilities and public infrastructure within the Host City Territory to comprise and/or complement the Official Sites. The Host City Authority shall ensure that all such public land, public facilities and infrastructure shall be delivered free of charge for the use by UEFA (including UEFA's Commercial Partners) and the Host Association for UEFA EURO 2020 in accordance with the UEFA EURO 2020 Host City Requirements, which shall include (on a free of charge basis) the provision of all basic services (such as but not limited to electricity, water, waste management and cleaning).
- 5.3 The Host City Authority shall conclude all necessary agreements and take all necessary steps to secure the full support and cooperation of any relevant Authorities and/or Additional City Authorities located in the Host City Territory whose involvement is necessary for the Host City Authority to comply with its obligations under this Agreement. The Host City Authority shall make sure that any of its contractual partners comply with all of the obligations set out in this Agreement (i.e. UEFA IP protection, UEFA's commercial programme etc.).

Organisational Support

- 5.4 The Host City Authority shall develop the Host City Concept with comprehensive explanations, plans, budgets, maps and any other necessary information required by UEFA in connection with the different activities and projects planned in the Host City Territory for UEFA EURO 2020 based on the UEFA EURO 2020 Host City Requirements, which shall cover (but not be limited to):
 - a. event logistics, promotional activities (as set out in clauses 5.18 to 5.21), installation and organisation of the Fan Zone (as set out in clause 5.22) and any other operational aspects related to the Host City Territory;

- b. any necessary licensing and permit application and issuance requirements; and
- c. any land, venues, facilities or other areas required to host and organise UEFA EURO 2020 within the Host City Territory which are under the jurisdiction of any Additional City Authority. For the avoidance of doubt, the Host City Authority shall provide overview of any such areas and clearly identify the relevant Additional City Authority responsible.

The Host City Authority shall present a first draft of the Host City Concept to UEFA and the Host Association by 30 September 2017.

- 5.5 The Host City Authority shall appoint by 31 December 2016 and maintain throughout the preparation and event period until three (3) months after the conclusion of UEFA EURO 2020, its main representative to act as the unique and sole contact point for matters of UEFA EURO 2020 concerning the Host City Territory and to report to UEFA and the Host Association concerning the implementation of the terms of this Agreement. The Host City Authority's representative shall have all necessary powers to liaise with representatives of the relevant national and regional Authorities and the Additional City Authorities in connection with UEFA EURO 2020 matters and shall by 31 December 2018 establish a group of professionally qualified, fully-trained and appropriately instructed personnel to work in a separate organisational team to coordinate all matters between UEFA, the Host Association, the Authorities, the Additional City Authorities and such other relevant third parties in connection with the preparation, organisation and staging of UEFA EURO 2020 in the Host City Territory in accordance with the UEFA EURO 2020 Host City Requirements.
- 5.6 The Host City Authority shall ensure that it supports and safeguards the legitimate interests of UEFA, UEFA EURO 2020, the Commercial Partners and the Host Association in any dealings with any other third parties at all times. Without prejudice to the foregoing, the Host City Authority shall not enter into any contract with any third party, and shall minimise the negative impact of any of its existing contracts with third parties, whose interests in any matter conflict, or are reasonably likely to conflict, with the requirements or interests of UEFA, the Commercial Partners, the Host Association and/or UEFA EURO 2020 or which interfere with the performance of the various obligations under this Agreement.

Mobility

- 5.7 The Host City Authority shall develop a public transportation and traffic management concept for the Host City Territory, which shall take into consideration the national specificities of the Host Country and shall be based on the UEFA EURO 2020 Host City Requirements and the Airport Requirements. The Host City Authority shall present its concept to UEFA and the Host Association on or before 30 June 2018, which must include the following components:
 - a. a high quality public transport system linking the Stadium to the Host City's city centre (including the Fan Zone), the Airport(s), railway station(s), other important transport hubs in the Host City Territory as well as main hotel and accommodation areas inside and within a 100 km radius of the Host City's city centre;
 - b. sufficient public transport services available on a 24-hour schedule in the area within a 100 km radius of the Host City's city centre for match days and ideally during the entire period during which matches of UEFA EURO 2020 are held in the Host City Territory;
 - c. a free public local and regional transport programme within the Host City Territory for all UEFA EURO 2020 match ticket holders available on match day until 23:59pm on match day +1;
 - d. a free public local and regional transport programme within the Host City Territory to all accredited personnel (incl. volunteers) and media during the entire duration of UEFA EURO 2020;
 - e. the possibility for spectators, officials and media representatives to be transported safely and efficiently from the Stadium to the Host City's city centre in less than seventy-five (75) minutes; and
 - f. efficient traffic management and tournament specific traffic and pedestrian directional signage for match day operations, including temporary reserved lanes and temporary road closures, extended pedestrian areas and "fan walks" or public transport mall, temporary traffic management and security command control structure.

Airport

- 5.8 The Host City Authority shall ensure that the Airport within easy reach of the Host City's city centre and the Stadium is available for use during UEFA EURO 2020 to accommodate all anticipated inbound and outbound passengers attending matches of UEFA EURO 2020 in accordance with the UEFA EURO 2020 Host City Requirements and the Airport Requirements. The Host City Authority shall ensure that the Airport Authority complies fully with the Airport Requirements and it shall, if so requested by UEFA, take action to ensure full compliance therewith or to remedy any failure in this respect.
- 5.9 The Host City Authority shall, at the time of provision of the executed copy of this Agreement to UEFA, attach signed Declaration of the Airport Authority which shall constitute the Airport Authorities acknowledgement and agreement to comply with all the Airport Requirements for the Host City as set out in Appendix B of this Agreement. In addition, in case any separate agreement is concluded between the Host City Authority and the Airport Authority, the Host City Authority shall provide a copy of such agreement to UEFA and/or the Host Association immediately after its execution as per par. B.2 of Appendix B.
- 5.10 Where delivery of any of the mobility requirements set out in clauses 5.7 to 5.9 require involvement, cooperation, decision or action by any Additional City Authority, then the Host City Authority shall be responsible for ensuring that any such involvement, cooperation, decision or action are secured and in place as required under the UEFA EURO 2020 Host City Requirements.

Accommodation

- 5.11 The Host City Authority shall use its best endeavours to ensure that sufficient quantity of hotel rooms at fair market rates are available per each UEFA EURO 2020 match played in the Host City Territory to accommodate fans travelling to UEFA EURO 2020. The following table indicates expected numbers of beds on match nights for visitors and supporters for the relevant stadium capacity:

Stadium capacity	Minimum required number of beds for visitors and supporters
80,000	24,000
70,000	21,000
60,000	18,000
50,000	15,000
40,000	12,000
30,000	9,000

- 5.12 The Host City Authority shall use its best endeavours to ensure that sufficient quantity of hotel rooms are available in the Host City Territory to accommodate UEFA's target groups on the basis of moderate price levels and reasonable terms and conditions, as well as that the reservation terms are submitted as per Tournament Requirements. The Host City Authority shall cooperate with any tourism agencies or hoteliers in the Host City Territory to ensure that the hotel owners and/or operators sign a standard hotel contract to be established by UEFA. The following table indicates expected quantity of hotel rooms on match nights for UEFA's target groups for various stages of UEFA EURO 2020 (per each UEFA EURO 2020 match played in the Host City Territory):

Type of match	Approximate number of necessary hotel rooms for UEFA's target groups
Opening match	3,000
Group matches	2,000
Round of 16 matches	2,000
Quarter-finals	3,000
Semi-finals	4,000
Final	6,000

For the above-mentioned room allocations, the following quality level is required:

- minimum seventy-five per cent (75%) of all hotel rooms in 5- and 4-star hotels; and
 - maximum twenty-five per cent (25%) of all hotel rooms in 3-star hotels.
- 5.13 The Host City Authority shall use its best endeavours to ensure that rates to be charged by the hotels are not higher than twenty per cent (20%) above the average published rate on 1 June 2018 and that such rates do not exceed the following maximum levels per standard room:
- 5-star hotel: four hundred Euros (€400);
 - 4-star hotel: three hundred Euros (€300); and
 - 3-star hotel: two hundred Euros (€200).

Safety and Security

- 5.14 The Host City Authority shall ensure that by 30 June 2018 at the latest, the relevant and competent Authorities develop an integrated "Host City Safety and Security Concept", covering all aspects of safety and security relating to UEFA EURO 2020 in the Host City Territory. The Host City Safety and Security Concept shall be based on this Agreement and the Tournament Requirements and shall reflect any international good practices related to event safety and security. The Host City Safety and Security Concept shall also include, a self-assessment of existing and planned arrangements in the Host City Territory in connection with UEFA EURO 2020, any foreseeable risks in the lead-up to and during UEFA EURO 2020, as well as any and all applicable laws that are relevant from a safety and security perspective in connection with staging and organising UEFA EURO 2020. For the avoidance of doubt, the Host City Safety and Security Concept must also address all health and medical matters for UEFA EURO 2020.
- 5.15 The Host City Safety and Security Concept referred to above shall be provided to the Host Association, which will integrate it into the global safety and security concept for UEFA EURO 2020 in the Host Country.
- 5.16 The Host City Authority shall secure the full support and cooperation of any other relevant national and/or regional Authorities and/or Additional City Authorities as required for the development and implementation of the Host City Safety and Security Concept for UEFA EURO 2020 in the Host City Territory.

- 5.17 The Host City Authority shall bear all costs in relation to public safety and security measures taken with respect to UEFA EURO 2020 in the Host City Territory in accordance with the Host City Safety and Security Concept and shall in particular bear all costs in relation to security (public safety and security and private security) related to the Fan Zone as set out in clause 5.22.

Event Promotion

- 5.18 The Host City Authority shall promote UEFA EURO 2020 in the Host City Territory in accordance with the Host City Promotional Programme which shall be developed by the Host City Authority and shall include the following non-exhaustive elements:
- a. any promotional campaigns planned to promote the Host City in connection with UEFA EURO 2020;
 - b. a Host City dressing programme, covering the period commencing two (2) weeks prior to the opening match of UEFA EURO 2020 until two (2) days after the last match of UEFA EURO 2020 played in the Host City Territory, which shall be developed by the Host City Authority;
 - i. The Host City Authority shall be responsible for the provision of locations, as well as the production, installation (including the necessary structures), maintenance and dismantling of any and all dressing materials, posters, flags and banners in connection with UEFA EURO 2020 at prominent places in and around the Host City Territory, such as but not limited to Host City's city centre areas, main routes to and from the Stadium, areas around the Fan Zone, train stations, Airport and near famous buildings or tourist attractions,
 - ii. The Host City Authority shall ensure that the dressing materials have increased visibility in the Host City Territory in line with any official events of UEFA EURO 2020,
 - iii. The Host City Authority acknowledges and accepts that such dressing materials will be designed by UEFA and will bear the logos of Commercial Partners; and
 - iv. The Host City Authority acknowledges and agrees that UEFA will decide, in its sole discretion, regarding the content to be displayed on such dressing materials;
 - c. any promotional and cultural events related to the Host City and UEFA EURO 2020 organised by the Host City Authority (and approved by UEFA in advance) which shall take place both before and during UEFA EURO 2020; and
 - d. the Fan Zone in accordance with clause 5.22.
- 5.19 The Host City Authority acknowledges that in case UEFA decides to host and organise in the Host City Territory any of the additional key official events traditionally taking place during the preparations phase of UEFA EURO 2020 (such as the qualifying draw and the final draw), it will be required to also develop, at no extra cost to UEFA, the Host City dressing programme in relation to such additional key official events. The Parties agree to discuss in good faith the scope and operational details related to such dressing programme as soon as possible prior to or immediately following the decision to host and organise such additional key official events within the Host City Territory.
- 5.20 The Host City Authority shall work in conjunction with UEFA and/or the Host Association to provide all necessary public space, public infrastructure and other support services as agreed as well as appropriate permission and licences to enable UEFA to implement the following non-exhaustive promotional activities:
- a. pre-event activities in the Host City Territory which may take the form of a trophy tour or other promotional tours or pre-tournament events related to UEFA EURO 2020 aimed at football fans and the general population of the Host City; and
 - b. pre-tournament events, such as draws, logo launch, mascot launch, one year to go, etc.
- 5.21 The Host City Authority shall guarantee exclusivity at any such events or activities for the Commercial Partners in respect of the product and/or service categories for which they have been appointed by UEFA. Without prejudice to the foregoing, the Host City Authority shall, in particular, respect certain restrictions on product sourcing, 'pouring rights' and licenced merchandise concessions. The Host City Authority shall not be entitled to appoint any third party suppliers in respect of the supply of products and/or services that are competing products or services to those of the Commercial Partners.

Fan Zone

- 5.22 The Host City Authority shall set up and operate a large entertainment area in a central and easily accessible area in the very heart of the Host City's city centre, with entry offered to fans free of charge on any UEFA EURO 2020 match days (the "Fan Zone"). UEFA shall grant to the Host City Authority the right to use certain Marks in connection with any such approved Fan Zone, subject to compliance with the following mandatory conditions regarding the organisation of such Fan Zone:
- a. the Host City Authority shall provide, at its cost, all appropriate space and facilities in the Host City's city centre for any such Fan Zone in accordance with the UEFA EURO 2020 Host City Requirements as well as all necessary utilities and services at the Fan Zone including but not limited to power supply, water, toilets, cleaning and waste management;
 - b. the Host City Authority shall apply and will receive free of charge from UEFA (subject to a separate licence) the right to transmit any live and/or delayed television broadcasts of UEFA EURO 2020 football matches (including any footage derived therefrom);
 - c. the Host City Authority shall ensure that UEFA and the Commercial Partners shall be entitled to conduct, free of charge, a variety of fan activities, entertainment events, displays and promotions related to UEFA EURO 2020 at the Fan Zone, and to exploit commercial sales opportunities at the Fan Zone in accordance with the UEFA EURO 2020 Host City Requirements;
 - d. the Host City Authority shall guarantee exclusivity in the Fan Zone for the Commercial Partners in respect of the product and/or service categories for which they have been appointed by UEFA. Without prejudice to the foregoing, the Host City Authority shall, in particular, respect certain restrictions on product sourcing, sales and promotions related to the use and operation of food and beverage concessions and licenced merchandise concessions at the Fan Zone in accordance with the UEFA EURO 2020 Host City Requirements. The Host City Authority shall be entitled to sell (or appoint third party concessionaries to sell) certain products and/or services approved in advance and in writing by UEFA (which products and services shall not, for the avoidance of doubt, be competing products or services to those of the Commercial Partners);
 - e. the Host City Authority shall, at its cost, procure all relevant licences, consents and permissions necessary to set up and operate the Fan Zone and work together with any other relevant Authorities to guarantee a safe and secure event with adequate policing, security and crowd-control measures at any such Fan Zone. Without prejudice to the foregoing, the Host City Authority shall provide all such assistance as may be reasonably required by the Commercial Partners in order to obtain the relevant licences, consents and permissions required in relation to the activities, events, displays, promotions and opportunities referred to in clause 5.22c above;
 - f. the Host City Authority shall comply with any guidelines contained in documents provided by UEFA in relation to the commercial programme for UEFA EURO 2020 as well as any and all instructions and guidelines of UEFA regarding the use of any Marks granted by UEFA to the Host City Authority in connection with any Fan Zone or on any materials promoting any Fan Zone;
 - g. the Host City Authority shall apply the Clean Site Principle to the Fan Zone in accordance with the UEFA EURO 2020 Host City Requirements and UEFA's commercial programme for UEFA EURO 2020;
 - h. the Host City Authority shall work together with any other appropriate Authorities and bear all costs in relation to all necessary safety and security measures, including costs for private security, at any such Fan Zone; and
 - i. the Host City Authority shall bear any and all costs in relation to the setting up, operations and dismantling of the Fan Zone.
- 5.23 Where delivery of any of the event promotion requirements set out in clauses 5.18 to 5.22 require involvement, cooperation, decision or action by any Additional City Authority, then the Host City Authority shall be responsible for ensuring that any such involvement, cooperation, decision or action are secured and in place as required under the UEFA EURO 2020 Host City Requirements.

6 – Intellectual Property & UEFA's commercial programme for UEFA EURO 2020

- 6.1 The Parties acknowledge and agree that UEFA will solely and exclusively own and control the use and/or exploitation of the Marks, any Commercial Rights and any rights of Intellectual Property in connection with UEFA and/or UEFA IPR and any goodwill, know-how or customer data (other than know-how or customer data which can be demonstrated to be owned by or in the possession of either the Host Association or the Host City Authority) prior to the date of this Agreement) generated by the Host Association and/or the Host City Authority in hosting and organising UEFA EURO 2020 within the Host City Territory and fulfilling the obligations under this Agreement.
- 6.2 The Host City Authority acknowledges and agrees that it shall cooperate with UEFA, the Host Association and any other Authorities to protect all rights and interests of UEFA and the Commercial Partners in and around the Host City Territory based on the principle of exclusivity.
- 6.3 The Host City Authority shall not exploit any rights in its capacity as one of the Host Cities hosting matches of UEFA EURO 2020 other than as expressly stated in this Agreement or with the prior written consent of UEFA and shall not make any direct and/or indirect association with or references to UEFA, the Host Association, the Commercial Partners and/or UEFA EURO 2020 except for editorial purposes and/or with the prior written approval of UEFA.
- 6.4 The Host City Authority acknowledges that it is not authorised to appoint any local partners in relation to UEFA EURO 2020.

UEFA Intellectual Property

- 6.5 Other than as expressly set out in this Agreement, the Host City Authority will not, by virtue of this Agreement or otherwise, obtain or claim any right, title or interest in or to the Intellectual Property related to UEFA and IPR.
- 6.6 UEFA hereby grants to the Host City Authority a non-exclusive licence to use the UEFA IPR supplied to the Host City Authority by UEFA to the limited extent required for the purposes of hosting and organising (and promoting the fact that it is organising) UEFA EURO 2020 as set forth in this Agreement and the UEFA EURO 2020 Host City Requirements provided that the Host City Authority complies at all times with any reasonable conditions set forth by UEFA governing the use of such UEFA IPR.

The Host City Authority shall not be entitled to grant any sub-licences of such rights.

In no event may the Host City Authority use the UEFA IPR for any commercial purposes whatsoever.

The licence granted in accordance with this clause 6.6 shall automatically terminate on the earlier of:

- a. the termination or expiry of this Agreement; or
- b. one (1) month after UEFA EURO 2020.

For the avoidance of doubt, such licence may also be revoked by UEFA at any time without the need to specify the reasons of such decision.

- 6.7 UEFA shall fully and effectively indemnify and hold harmless, and keep indemnified and held harmless, the Host City Authority and its respective sub-licencees from and against any and all losses, damages, judgments, liabilities, penalties, claims, suits, expenses (including legal expenses) and costs resulting from, arising out of, related to or in connection with any claim or action by any third party brought in relation to the Host City Authority's use of the UEFA IPR in accordance with this Agreement. In such circumstances, the Host City Authority shall:
 - a. promptly notify UEFA of such claim or action;
 - b. not settle, admit or compromise the relevant claim or action; and
 - c. provide all such assistance, co-operation and information as UEFA may reasonably require in connection with such claim or action.

- 6.8 The Host City Authority shall not knowingly do or cause, or permit anything to be done, which may endanger the UEFA IPR, the Marks or the title of UEFA thereto.
- 6.9 If and to the extent that the Host City Authority acquires any right, title and/or interest in UEFA EURO 2020 (including all Intellectual Property related to UEFA EURO 2020, any accrued goodwill in the Marks as well as any materials, data reports and systems developed and/or used by the Host City Authority in connection with UEFA EURO 2020), the Host City Authority acknowledges and agrees that the benefit of all such right, title and interest will at all times accrue to and inure to the benefit of UEFA, and the Host City Authority irrevocably, unconditionally and free of charge assigns to UEFA all such right, title and interest by way of present and future assignment.

The Host City Authority Intellectual Property

- 6.10 The Host City Authority grants to UEFA, free of charge, a worldwide non-exclusive licence (with the right to sub-licence to UEFA affiliates and Commercial Partners) to use the Intellectual Property of the Host City Territory including the Host City name, image, branding, logos, designs and maps of and from the Host City Territory including any landmarks or internationally recognised symbols thereof (including any material derived there from) ('Host City Intellectual Property') for any commercial and non-commercial uses via any and all current and/or future media in relation with UEFA EURO 2020 free from any third party rights and/or any further charges, provided that UEFA (including the UEFA affiliates) or the Commercial Partners (as the case may be) comply at all times with any reasonable conditions set forth by the Host City Authority (at the time when any such Host City Intellectual Property is provided to UEFA) governing the use of such Host City Intellectual Property. For the avoidance of doubt, the Host City Authority shall also authorise UEFA to use pictures and video materials made within the Host City Territory, free of charge and for all possible uses on UEFA website, publications or in any other promotional items produced by UEFA. UEFA intends to conduct video filming within the Host City Territory for promotional UEFA EURO 2020 video clips and the Host City Authority shall provide all necessary support.
- 6.11 The licence granted to UEFA by the Host City Authority shall be perpetual and irrevocable. In addition, UEFA shall be entitled to use the Host City Intellectual Property following the expiry or termination of this Agreement for UEFA's internal purposes and for the purposes of promoting UEFA EURO 2020.
- 6.12 Any sub-licence of the Host City Intellectual Property by UEFA to the Commercial Partners in accordance with clause 6.10 shall automatically terminate on the earlier of:
 - a. the termination or expiry of this (Host City) Agreement; or
 - b. one (1) month after conclusion of UEFA EURO 2020.

Thereafter, Commercial Partners may apply directly to the respective Host City Authority for a right to use the Host City Intellectual Property on a case by case basis. For the avoidance of doubt, the use by a Commercial Partner of advertising, marketing and/or promotional materials bearing the Host City Intellectual Property after such termination, expiry or one (1) month deadline shall not be deemed to be a breach of this clause provided that:

- a. the Host City Intellectual Property is used by the Commercial Partners in the exercise of their Commercial Rights; and
 - c. the relevant materials were produced prior to such termination, expiry or deadline.
- 6.13 The Host City Authority shall fully and effectively indemnify and hold harmless, and keep indemnified and held harmless, UEFA, UEFA's affiliates, the Commercial Partners, and their respective sub-licencees, affiliates, officers, directors, employees, agents, representatives and sub-contractors, on demand, from and against any and all losses, damages, judgments, liabilities, penalties, claims, suits, expenses (including legal expenses) and costs resulting from, arising out of, related to or in connection with any claim or action by any third party brought against UEFA, UEFA's affiliates and/or the Commercial Partners in relation to their use of the Host City Intellectual Property of the Host City Authority in accordance with this Agreement. In such circumstances, UEFA and/or the relevant Commercial Partner (as the case may be) shall:
 - a. promptly notify the Host City Authority of such claim or action;

- b. not settle, admit or compromise the relevant claim or action; and
- c. provide all such assistance, co-operation and information as the Host City Authority may reasonably require in connection with such claim or action.

Advertising Space

- 6.14 The Host City Authority shall secure (and/or shall liaise with any third parties in relation to the below areas not owned and/or controlled by the Host City Authority) all available advertising inventory or space for the period starting two (2) weeks prior to the opening match of UEFA EURO 2020 until 23.59 (local time) on the day after the last match of UEFA EURO 2020 held within the Host City Territory in the following areas:
- a. at the Stadium Commercial Perimeter;
 - b. at the Airport(s);
 - c. at the main central railway station(s) of the Host City Territory and at the main public transportation stations serving the Stadium and the Host City;
 - d. main access route(s) to the Stadium; and
 - e. main routes connecting the Airport(s) and the Host City's city centre.
- 6.15 The Host City Authority shall prepare and submit to UEFA and the Host Association its proposed advertising inventory and space by no later than 31 December 2018, which shall include a meaningful and reasonable percentage of this inventory offered free of charge to UEFA for the exclusive use by its Commercial Partners in relation to promotions around UEFA EURO 2020.

All remaining advertising inventory and space (i.e. other than that offered free of charge pursuant to the preceding sentence) must be offered first to UEFA's Commercial Partners for purchase at standard market rates applicable as of 1 June 2019 on an exclusive basis. Such right of first option must be exercised by the Commercial Partners no later than 31 December 2019.

- 6.16 In respect of the inventory within the Stadium Commercial Perimeter which has not been acquired by UEFA's Commercial Partners by 31 December 2019, the Host City Authority shall ensure that such inventory is not sold to any third party without UEFA's prior written consent. Without prejudice to the preceding sentence, such inventory must not be sold to any competitor of any of the Commercial Partners.

Clean Site Principle

- 6.17 The Host City Authority shall ensure that the Fan Zone and any Official Sites (in relation to any land, structures, buildings or other infrastructure which are owned and/or controlled by the Host City Authority or Additional City Authority) are completely free and clear of any third party advertising and/or branding and comply with the Clean Site Principle.

Stadium Commercial Perimeter

- 6.18 The Host City Authority must restrict commercial and/or promotional activities within the Stadium Commercial Perimeter (in relation to any land, structures, buildings or other infrastructure which are owned and / or controlled by the Host City Authority) in order to prevent Ambush Marketing activities being conducted in the immediate surroundings of the Stadium.
- 6.19 Within the Stadium Commercial Perimeter, the Host City Authority shall (in relation to any land, structures, buildings or other infrastructure which are owned and/or controlled by the Host City Authority):
- a. pre-reserve all existing – or to be created – advertising space, as per clause 6.14;
 - b. not perform or authorise third parties to perform street vending and/or any other commercial or promotional activities (for example, leafleting, product distributions, setting up of temporary advertising structures or signs), including Ambush Marketing;
 - c. reject any applications for temporary licences for street vending and/or similar commercial or promotional activities (including, for example, leafleting and product distributions); and

d. ensure that the Commercial Partners are able to exercise the relevant Commercial Rights granted to them by UEFA (including, for example, pouring rights and merchandise concessions for the sports apparel and accessories).

- 6.20 Businesses which are established and existing within the Stadium Commercial Perimeter (i.e. have not been established for a temporary period around UEFA EURO 2020), may conduct regular business and display their standard branding (i.e. non-UEFA EURO 2020 related), provided that they (i) comply with the provisions of clause 6.19b, and (ii) do not engage in any Ambush Marketing activities.

Enforcement of Intellectual Property Rights in relation to UEFA EURO 2020

- 6.21 The Host City Authority shall take all necessary steps to ensure that no third party organises, conducts or is otherwise involved directly and/or indirectly in any commercial programme, campaign or activity in relation to UEFA EURO 2020 in the Host City Territory, including the organisation of any public viewing events and/or unauthorised ticket sales or promotions within the Host City Territory, without the prior written consent of UEFA.
- 6.22 The Host City Authority shall take all necessary steps to ensure that no large scale promotions by competitors of the Commercial Partners and/or any large scale football-related campaigns or any Ambush Marketing are operated by third parties at any Official Site (in relation to any land, structures, buildings or other infrastructure which are owned and/or controlled by the Host City Authority or Additional City Authority) and in key locations of the Host City Territory specified by UEFA (such as iconic sites, monuments, major buildings and landmarks) without UEFA's consent.
- 6.23 The Host City Authority shall, and shall procure that any other relevant Authorities and/or Additional City Authorities, implement any specific legislation established to protect the Intellectual Property in connection with UEFA and UEFA EURO 2020, as set out in the UEFA EURO 2020 Host City Requirements.
- 6.24 The Host City Authority acknowledges and agrees that it shall at all times during the Term do all acts and things as may be necessary in cooperation with UEFA, the Host Association and the Authorities to protect the Commercial Rights granted to the Commercial Partners and any rights of Intellectual Property in connection with UEFA and UEFA EURO 2020 (including the UEFA IPR) and shall cooperate with UEFA to enable the Commercial Partners to exercise the Commercial Rights granted to them by UEFA based on the principle of exclusivity.
- 6.25 The Host City Authority shall use its best endeavours to assist UEFA and the Authorities to prevent Ambush Marketing as well as to prevent unauthorised sale of tickets for matches of UEFA EURO 2020. In particular, the Host City Authority shall, on the days of matches of UEFA EURO 2020, use its best endeavours to ensure that there is no selling or distribution of products or materials (including unauthorised or counterfeit merchandise relating to UEFA EURO 2020) and that no third-party demonstrations or activities are conducted which have a political, religious or racist connotation within the Stadium Commercial Perimeter and/or at other Official Sites in the Host City Territory, unless such activities are approved by UEFA and the Authorities in advance.
- 6.26 Where delivery of any of the intellectual property and/or commercial programme-related requirements set out in this clause 6 require involvement, cooperation, decision or action by any Additional City Authority, then the Host City Authority shall be responsible for ensuring that any such involvement, cooperation, decision or action are secured and in place as required under the UEFA EURO 2020 Host City Requirements.
- 6.27 Without prejudice to clause 6.24, the Host City Authority shall, in particular, provide all such assistance as UEFA may require in respect of the "rights protection committee" (if any) established for the Host City Territory as envisaged by the UEFA EURO 2020 Host City Requirements. The intention is that such rights protection committee will meet regularly to co-ordinate efforts to protect the UEFA IPR and UEFA's commercial programme for UEFA EURO 2020 including: (i) prohibiting Ambush Marketing activities; (ii) protecting the UEFA IPR; and (iii) prohibiting illicit ticket activities, as well as ensuring that appropriate measures are taken to prevent violations (or where violations have occurred, ensuring they are dealt with quickly and effectively).

7 – Termination of the Agreement

Causes of Termination

- 7.1 UEFA shall be entitled to terminate this Agreement immediately by giving written notice to the Host City Authority if:
- a. UEFA withdraws from the staging and organisation of UEFA EURO 2020 in the Host City Territory or Host Country, or cancels UEFA EURO 2020 in its entirety;
 - b. the Host City Territory will not host any match of UEFA EURO 2020 for any reason;
 - c. UEFA considers that safety and security are jeopardised in any way whatsoever;
 - d. there are organisational or logistical problems which in UEFA's sole opinion threaten the successful staging and organisation of UEFA EURO 2020 in the Host Country or in any Stadium and/or any Host City Territory; or
 - e. there is insufficient infrastructure, accommodation and transportation facilities in the Host City Territory for UEFA EURO 2020 as required under the UEFA EURO 2020 Host City Requirements.
- 7.2 Either Party may bring this Agreement to an end with immediate effect by written notice to the other Party for any reason of Force Majeure or a Party commits a material breach of any of its material obligations or warranties under this Agreement and, if the breach is capable of remedy, fails to remedy it within a reasonable deadline set by the non-breaching Party.

Consequences of Termination

- 7.3 Upon expiry or termination of this Agreement however arising:
- a. all rights granted to the Host City Authority in connection with UEFA EURO 2020 will revert to UEFA;
 - b. where appropriate, the Host City Authority agrees to cooperate with UEFA and with any Host City appointed thereafter, as reasonably required by UEFA; and
 - c. the Parties shall take all necessary steps to minimise any financial damages in respect of UEFA EURO 2020.
- 7.4 Within thirty (30) days after expiry or termination of this Agreement, the Host City Authority shall return all materials relating to UEFA EURO 2020 as are in its possession or control, strictly in accordance with the directions of UEFA.
- 7.5 The Parties shall have no further obligations or rights under this Agreement when the Term ends, except for those clauses the survival of which is necessary for the interpretation or enforcement of this Agreement.

8 – General

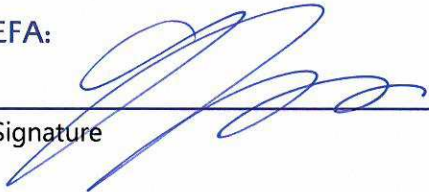
- 8.1 The Parties shall exercise their rights and fulfil their respective obligations under this Agreement at their own costs and expense.
- 8.2 The Host City Authority shall indemnify, hold harmless and defend UEFA from and against all liabilities, claims, damages or costs arising pursuant to this Agreement as a result of a failure by the Host City Authority to perform any of its obligations in accordance with this Agreement or as a result of any lawful termination by UEFA of any of the agreements with the Host Association in connection with staging and organising UEFA EURO 2020 in the Host Country.
- 8.3 The Host City Authority acknowledges and agrees that UEFA shall be entitled to appoint certain third parties, including, without limitation, any local organising structure, to perform certain tasks in connection with UEFA EURO 2020 on behalf of UEFA and/or the Host Association, and that it shall cooperate fully with any such third party to implement the UEFA EURO 2020 Host City Requirements.
- 8.4 The Parties shall keep each other immediately informed of all matters which are likely to be of importance in relation to UEFA EURO 2020 including, without limitation, any circumstances which may affect, hinder or

endanger the successful organisation of UEFA EURO 2020 or the fulfilment of any of the obligations as set out in this Agreement.

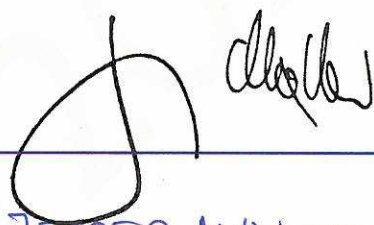
- 8.5 The Host City Authority shall not make any announcement in relation to this Agreement without the prior written consent of UEFA.
- 8.6 Neither Party will, without the prior written consent of the other (except as required by law), disclose to any third party any Confidential Information relating to the terms of this Agreement and/or its operation after execution of this Agreement, subject to any disclosure of Confidential Information which is required in connection with the implementation and performance of this Agreement.
- 8.7 The Host City Authority acknowledges that UEFA may transfer, sub-license and/or sub-contract UEFA's rights and/or UEFA's obligations under this Agreement to UEFA's affiliates. UEFA's affiliates will not be considered to be third parties for the purposes of this Agreement and references to "UEFA" in this Agreement shall be deemed to include the UEFA's affiliates.
- 8.8 The Host City Authority acknowledges that UEFA has ultimate authority to prescribe or change any aspect of UEFA EURO 2020 at its sole discretion.
- 8.9 If UEFA EURO 2020, any of the matches and/or any of the official promotional activities related to UEFA EURO 2020 is/are postponed by UEFA, the performance of the obligations of the Parties will not terminate and the Host City Authority will not assert any claims or rights to damages against UEFA.
- 8.10 This Agreement is drafted and signed in the English language. If this Agreement is translated into another language, then the English language text shall prevail.
- 8.11 This Agreement shall be governed by and construed in accordance with the laws of Switzerland. Any differences or disputes arising out of this Agreement shall be settled by arbitration conducted in Nyon, Switzerland, and the arbitral proceedings shall be governed by Art. 176 et seq. of the Swiss Private International Law Statute. Each party shall nominate one (1) arbitrator and the two (2) arbitrators so appointed shall agree upon and then appoint a third arbitrator to act as chairperson of the arbitral tribunal. If either party or the two arbitrators fail to appoint within thirty (30) days of either party requiring it or them to do so, the second or third arbitrator shall be appointed by the President of the Court of Appeal of the Canton of Vaud. The award shall be final.

This Agreement has been signed by a duly authorised signatory:

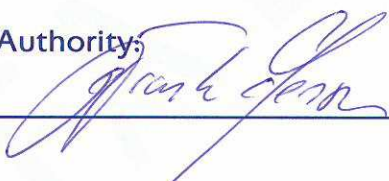
For UEFA:

	
Signature	
Name	Giorgio Napolitano
Gianni Infantino UEFA General Secretary	Competitions Director
Title	
	25/09/2014
Date	

For the Host Association:

	
Signature	
CLAUS BRETTOW-MEYER	JESPER MØLLER
Name	
GENERAL SECRETARY / CEO	PRESIDENT
Title	
15/9/2014	15/9/2014
Date	

For the Host City Authority:

	
Signature	
FRANK JENSEN	CARL CHRISTIAN EBBESEN
Name	
LORD MAYOR	MAYOR FOR CULTURE AND LEISURE
Title	
15/9/2014	15/9/2014
Date	

Appendix A – Supplementary Documents

The Host City Authority hereby acknowledges and agrees that it has received from the Host Association and has read a copy of each of the following supplementary documents, which documents shall be considered to be an integral part of this Agreement:

- a. the Tournament Requirements; and
- b. the Bid Dossier.

Appendix B – Airport Requirements

General

- B.1 The Airport Authority shall confirm by way of execution of the Declaration of the Airport Authority, in the form as attached herein in Schedule 1 of this Appendix B, that the Airport Authority has been provided with, read, acknowledged and agreed to fulfil all the requirements of UEFA for UEFA EURO 2020 in the Host City Territory, as set out in this Appendix B of the Host City Agreement and the Tournament Requirements. Capitalised terms shall have the meaning as defined in clause 1.1 of the (Host City) Agreement.
- B.2 The Host City Authority and the Airport Authority may conclude an airport agreement which shall include at least all the Airport Requirements to formalise their cooperation in relation to UEFA EURO 2020. In such case, the Host City Authority shall provide a copy of such airport agreement to UEFA and/or the Host Association immediately after its execution, including (if so requested by UEFA) its certified translation into English language.
- B.3 The Airport Authority shall indemnify, hold harmless and defend the Host Association and UEFA from and against any and all liabilities, claims, damages or costs arising as a result of a failure by the Airport Authority to perform any of its obligations in connection with the hosting and organising of UEFA EURO 2020 in the Host City Territory as set forth in the Airport Requirements and (if applicable) the airport agreement referred to in par. B.2 above.
- B.4 The Airport Authority shall cooperate fully with UEFA, the Host Association and the Host City Authority to host and organise UEFA EURO 2020 in accordance with UEFA's requirements for UEFA EURO 2020.
- B.5 The Airport Authority shall closely cooperate with all the Authorities and any other relevant airport and air traffic control authorities on all matters relating to UEFA EURO 2020, which shall include, without limitation, assistance to guarantee the strict control of airspace above the Stadium and other key areas of the Host City Territory during UEFA EURO 2020.

Responsibilities of the Airport Authority

Airport Operational Concept

- B.6 The Airport Authority shall prepare, develop and provide to the Host Association and UEFA, by no later than by 1 June 2019 the operational concept at the Airport for UEFA EURO 2020 (the "Airport Operational Concept") setting out details of the Airport operations for UEFA EURO 2020 during the key period from twenty (20) days prior to the first match of UEFA EURO 2020 (or as otherwise agreed between the Parties) and ending two (2) days after the last match of UEFA EURO 2020 held in the Host City Territory (hereinafter "Airport Operational Period") and taking into account any and all Airport Requirements. The Airport Operational Concept shall provide overview of all areas of responsibilities of the Airport in relation to delivering the Airport Requirements and shall clearly identify the areas which require the support and assistance of the Host City Authority, the Host Association, UEFA and/or any relevant Authorities.

Organisational Assistance

- B.7 The Airport Authority shall appoint by no later than 1 June 2018 a key Airport representative to act as unique contact point for matters related to UEFA EURO 2020 involving the Airport and to report to the Host City Authority, the Host Association and UEFA in relation to the implementation of the Airport Requirements and the Tournament Requirements insofar as required in relation to the Airport operations.
- B.8 During the Airport Operational Period, the Airport Authority shall provide the following facilities in the Airport, at no cost to UEFA and/or the Host Association:
 - a. exclusive use of an office of approximately sixty square meters (60m²) in close proximity to the UEFA welcome desk in the main terminal at the Airport; and

- b. pre-defined, well-located and visible space in each terminal of the Airport close to the exit or immediately after the baggage reclaim area where UEFA will be allowed to set-up official welcome desks to meet and greet officials, guests and VIPs arriving for UEFA EURO 2020 in the Host City Territory.
- B.9 The Airport Authority shall provide, at its own cost, to UEFA and the Host Association all appropriate access, including airside access up to the gate and security passes during the Airport Operational Period and for any training required before this date, to enable UEFA and/or the Host Association's operating staff to carry out their activities in and around the Airport in connection with UEFA EURO 2020. UEFA and/or the Host Association shall ensure that their entire staff working at the Airport shall comply with the regulations and required security training.
- B.10 The Airport Authority shall provide UEFA (at no cost to UEFA and/or the Host Association) with ten (10) to fifteen (15) radios (incl. charging stations) and allow the UEFA and/or the Host Association working staff at the Airport to use radio and walkie-talkie communication systems in and around the Airport at all times during the Airport Operational Period.
- B.11 The Airport Authority shall provide the necessary space and infrastructure within the Airport to implement a dedicated "fast lane access and procedures" system through customs and immigration, for specific target groups travelling to UEFA EURO 2020 in the Host Country, as communicated to the Airport Authority prior to UEFA EURO 2020. For the avoidance of doubt, discussions regarding legal implementation of any such "fast lane access and procedures" system will be under the responsibility of the Host Association and/or UEFA.

Airport Passenger Capacity

- B.12 The Airport Authority shall ensure that during the Airport Operational Period there are sufficient take-off and landing slots available at the Airport for all flights (including charter flights) and a sufficient number of parking spaces for such aircraft carrying participants, officials, organisers and spectators attending UEFA EURO 2020.
- B.13 The Airport Authority shall accommodate a minimum passenger capacity in accordance with the requirements set out in the Tournament Requirements which shall be applicable between ten (10) to three (3) hours before the kick-off of each match of UEFA EURO 2020 within the Host City Territory. The minimum passenger capacity shall be calculated based on factors such as but not limited to the size of the Stadium, the availability of international and national ground transport within the Host City Territory, and the distance to other European countries, as per the calculation scheme set out in the Tournament Requirements.
- B.14 The Airport Authority shall work together with the Host City Authority, any Additional City Authorities (if any) and the relevant Authorities to implement the terms of the guarantee required by UEFA under the Tournament Requirements which provides that for UEFA EURO 2020 matches played in the Host City Territory, aircrafts are permitted to land and take-off at the Airport without restrictions between 18:00 (local time) on the day immediately preceding the day of any UEFA EURO 2020 match in the Host City Territory and 18:00 (local time) on the day immediately following any such match.
- B.15 The Airport Authority shall ensure that between 18:00 (local time) on the day immediately preceding the day of any UEFA EURO 2020 match in the Host City Territory and 18:00 (local time) on the day immediately following any such match, the Airport is open and fully operational twenty four hours (24h) a day (at no additional cost to UEFA and/or the Host Association) with any and all customary passenger welfare facilities, including if necessary additional temporary facilities, for the supporters travelling for UEFA EURO 2020 (including, without limitation, refreshment areas, toilet facilities and changing rooms).

Official Transportation System

- B.16 The Airport Authority shall work together with the Host City Authority, the Additional City Authority and other relevant Authorities to:
- provide, free of charge, additional holding areas and pick-up and drop-off zones for tour operator coaches or other coaches reserved for supporters travelling for matches of UEFA EURO 2020 via the Airport.
 - implement any special arrangements to provide efficient and easy access for UEFA EURO 2020 event transportation to and from the Airport for all participants, officials, working staff and VIP's in connection with UEFA EURO 2020, which shall include allocated spaces for cars and buses directly outside the Airport terminal(s) or immediately off the aircraft (if required);
 - allocate for the exclusive use of UEFA and the Host Association in relation to UEFA EURO 2020 during the Airport Operational Period, at no cost to UEFA and/or the Host Association, the following minimum requirements:
 - Twenty (20) parking spaces for cars and two (2) parking spaces for coaches at a location in the close vicinity of the main exit of each terminal at the Airport for drop-off and pick-up procedures; and;
 - Thirty (30) parking spaces for cars and five (5) parking spaces for coaches as close as possible to the Airport terminal(s).

In case any access device (key card, magnetic card etc.) is required to access the parking spaces referred to in i. and ii. above, the Airport Authority shall provide all such devices to UEFA and the Host Association for every UEFA coach (approx. 10) and UEFA car (approx. 50) free of charge.

Safety and Security for the Airport

- B.17 The Airport Authority shall cooperate fully, support and comply with the instructions and guidelines of the Host City Authority, the Host Association, UEFA and/or any Authorities regarding safety and security matters in relation to UEFA EURO 2020 insofar as it applies to the Airport or any operations related thereto.
- B.18 The Airport Authority shall support and cooperate with the Host City Authority in relation to the development by the Host City Authority of the Host City Safety and Security Concept.
- B.19 The Airport Authority shall implement all necessary and suitable measures, including setting-up and installing any temporary facilities, to ensure the separation and segregation of the supporters (if required by police or other relevant Authorities).
- B.20 The Airport Authority shall cooperate with the relevant national Authorities in order to facilitate and expedite the implementation of any border control and security procedures for all inbound and outbound supporters at the Airport, subject to and in accordance with any applicable laws.

Participating Teams

- B.21 The Airport Authority shall ensure and provide to the Host Association and/or UEFA, free of charge, dedicated procedures for the arrival and departure of participating teams at the Airport. In this respect the Airport Authority shall in particular:
- facilitate the organisation of the "Meet and Greet" ceremony upon arrival of the team(s) participating in UEFA EURO 2020 within the Host City Territory, including: providing security passes for any UEFA working staff and guests, organisation of the red carpet and protocol flags and handling of the bus carrying team(s) members for arrival and departure directly from/to the aircraft parking;
 - provide with airside access for seven (7) vehicles (1 x team bus, 1 x kit van/truck, 5 x team fleet vehicles (cars, minivans)) at no cost for arrival and departure of the team(s) participating in UEFA EURO 2020 within the Host City Territory. UEFA shall provide names and passport details of drivers and licence plate numbers of vehicles twenty four (24) hours before the respective arrival/departure of the team;
 - provide the necessary space and infrastructure within the Airport to implement a dedicated "fast lane access and procedures" system through customs and immigration as set out in par. B.11; and

- d. provide adequate, facilitated border control services as well as exclusive baggage reclaim procedures with access of the team lorry/van to this area or its vicinity consummate at least with the highest-quality procedures established for other VIP passengers travelling via the Airport.

UEFA VIPs

- B.22 The Airport Authority shall ensure and provide to UEFA and/or the Host Association free of charge (including, if needed negotiating and concluding the relevant agreement with the respective Airport service provider) that VIP pick-up and VIP services are provided free of charge for a designated group of UEFA EURO 2020 VIPs, which shall comprise the UEFA and FIFA Presidents, Executive Committee members and General Secretaries as well as the Presidents of the remaining five (5) FIFA member confederations.
- B.23 The Airport Authority shall provide adequate, facilitated border control services as well as exclusive baggage reclaim procedures for UEFA VIPs referred to above, which shall be consummate at least with the highest-quality procedures established for other VIP passengers travelling via the Airport.

Commercial Activities

- B.24 The Airport Authority shall acknowledge and agree that UEFA owns and controls all Commercial Rights and it shall cooperate with UEFA and the Host Association to protect all rights and interests of UEFA and the Commercial Partners based on the principle of exclusivity.
- B.25 The Airport Authority shall not (and shall not permit any third party to) exploit any commercial rights or conduct any commercial programme in connection with UEFA EURO 2020, without the prior written consent of UEFA. In no event may any such exploitation of rights or commercial programme conflict with, compete with or otherwise be inconsistent with or restrict the exercise by the Commercial Partners of the Commercial Rights granted to them by UEFA. For the avoidance of doubt, this clause is meant to cover any commercial leaflet distributions, interactive promotions or other promotional activities organised at the Airport by any third parties during UEFA EURO 2020.
- B.26 The Airport Authority shall:
 - a. expressly acknowledge and agree that UEFA owns and controls all Intellectual Property related to UEFA, the UEFA EURO™, UEFA EURO 2020 and any accompanying events (including the UEFA IPR) and any goodwill, know-how or customer data (other than know-how or customer data which can be demonstrated to be owned by or in the possession of the Airport Authority prior to the date of appointment of the Host Association for hosting and organising UEFA EURO 2020) generated by the Airport Authority in staging UEFA EURO 2020 in the Host City Territory and fulfilling its obligations under the Airport Requirements;
 - b. not use any of the UEFA IPR whether alone or in combination with any other marks, names, words, logos, symbols or devices without the prior written approval of UEFA and shall not adopt or use any other mark, drawing, symbol, emblem, logo, designation or name which incorporates or is confusingly similar to, or is a simulation or colourable imitation of, any of the UEFA IPR or unfairly competes with any of the UEFA IPR;
 - c. not use, or authorise the use of, any of the UEFA IPR in a manner which is likely to cause harm to the goodwill attached to the UEFA IPR, bring them into disrepute, undermine the value of any rights in or to such UEFA IPR, or which is prejudicial to the image of UEFA, UEFA EURO™, UEFA EURO 2020 and any accompanying events; and
 - d. if and to the extent that the Airport Authority acquires any right, title and/or interest in UEFA EURO 2020 (including, without limitation, the UEFA IPR, any accrued goodwill in the UEFA IPR as well as any materials, data reports and systems developed and/or used by the Airport Authority in connection with UEFA EURO 2020), the Airport Authority shall acknowledge and agree that the benefit of all such right, title and interest will at all times accrue to and inure to the benefit of UEFA, and the Airport Authority shall irrevocably, unconditionally and free of charge assign to UEFA all such right, title and interest by way of present and future assignment.

Host City Dressing Programme and Commercial Opportunities

- B.27 The Airport Authority shall acknowledge and agree that the Host City Authority:
- a. will be developing the Host City dressing programme, covering the period commencing two (2) weeks prior to the opening match of UEFA EURO 2020 until two (2) days after the last match of UEFA EURO 2020 played in the Host City Territory. The Host City Authority is responsible for the provision of locations (and related services) for any and all dressing materials, posters, flags and banners in connection with UEFA EURO 2020 at prominent places in and around the Host City Territory including at the Airport;
 - b. shall secure (and/or shall liaise with any third parties in relation to areas not owned and/or controlled by the Host City Authority) all available advertising inventory or space in key locations in the Host City Territory for the period starting two (2) weeks prior to the opening match of UEFA EURO 2020 until 23.59 (local time) on the day following the last match of UEFA EURO 2020 held within the Host City Territory, including at the Airport.
- B.28 In relation to the obligations of the Host City Authority referred to in par. B.27 above, the Airport Authority will be required to cooperate with the Host City Authority (or to coordinate and reach an agreement with any agency that runs the commercial programme at the Airport) to:
- a. prepare and submit to the Host Association by no later than 30 December 2018 proposed dressing inventory, free of charge, for the Host City dressing programme.
 - b. prepare and submit to the Host Association by no later than 30 December 2018 proposed advertising inventory and space within the Airport for the exclusive use by the Commercial Partners in relation to promotions around UEFA EURO 2020. Such space shall include a meaningful and reasonable percentage of this inventory offered free of charge to UEFA for the exclusive use by its Commercial Partners in relation to promotions around UEFA EURO 2020; and
 - c. allow the Commercial Partners the first option until 31 December 2019 to purchase advertising inventory available at standard market rates applicable as of 1 June 2019 for the period starting from two (2) weeks prior to the opening match of UEFA EURO 2020 and lasting until 23.59 (local time) on the day following the last match of UEFA EURO 2020 held within the Host City Territory.
- B.29 The Airport Authority will be required to facilitate contact with and to support UEFA and/or its Commercial Partners in discussions with the entity(ies) that own(s) retail space at the Airport to allow UEFA and its Commercial Partners to rent retail space for the sales of officially licensed merchandise at the Airport premises.
- B.30 Notwithstanding par. B.28 of this Appendix B, the Airport Authority shall allow UEFA and/or the Host Association to install, at no cost to UEFA and/or the Host Association (except for the costs of production and installation which shall be borne by UEFA and/or the Host Association), certain additional UEFA EURO 2020 branding material and directional signage in the main arrival/departure halls, entries and exits of the Airport, the luggage reclaim areas and such other locations agreed between the Parties, to promote UEFA EURO 2020 and inform the passengers arriving at the Airport of UEFA EURO 2020 in the Host City Territory.

Organisational assistance for other events

- B.31 Should any additional events related to UEFA EURO 2020 be held in the Host City Territory and involve a large number of guests / visitors transiting through the Airport and requiring UEFA representatives (to be decided by UEFA at its sole discretion) to be present at the Airport to welcome and transport the official guests and visitors, then the Airport Authority shall provide a similar level of assistance and free of charge services as described in the Airport Requirements for the Airport Operational Period.

Schedule 1 of Appendix B: Declaration of the Airport Authority

Union des Associations Européennes de Football
Route de Genève 46
CH-1260 Nyon 2
Switzerland

Concerns: UEFA EURO 2020 – Compliance with the Airport Requirements

Dear Sirs,

I/We the undersigned, being the person duly authorised to undertake obligations on behalf of the Københavns Lufthavne A/S (the "Airport Authority") in relation to the Kastrup Copenhagen Airport (the "Airport") understand that the Danish Football Association (the "Host Association") is applying to be appointed as the entity responsible for hosting and organising matches of certain matches of the final tournament of UEFA European Football Championship 2018/2020 (the "UEFA EURO 2020") at the Parken Stadium (the "Stadium") in the City of Copenhagen (the "Host City"). If the Host Association is appointed by UEFA and in consideration of the mutual rights and obligations of the parties, this Declaration constitutes the Airport Authority's acknowledgement and agreement to comply with the staging and organisational requirements of the Airport Authority for UEFA EURO 2020, as set out in Appendix B of the Host City Agreement and to comply fully with all instructions and guidelines given by UEFA, the Host Association and/or the Host City Authority in relation thereto as well as with the Tournament Requirements insofar as these Tournament Requirements apply to the activities involving the Airport.

Notwithstanding a long-form agreement which may be executed between the Host City Authority and the Airport Authority, the Airport Authority hereby represents and undertakes to UEFA, the Host Association and the Host City Authority the following:

It shall create an appropriate structure within its organisation in order to provide full cooperation and assistance to UEFA, the Host Association and the Host City Authority to ensure the successful and smooth delivery of the Airport Requirements for the organisation of UEFA EURO 2020 in the Host City Territory.

It fully and unconditionally supports the bid of the Host Association to host UEFA EURO 2020 within the Host City Territory and it will continue to fully support and cooperate with UEFA, the Host Association and the Host City Authority in relation to the preparation, organisation and promotion of UEFA EURO 2020 and any other official related events in the Host City Territory.

It shall issue to UEFA and the Host Association, in a quick and efficient manner, any and all approvals and consents as may be required in connection with the Airport Requirements required for UEFA EURO 2020 in an expedited fashion, provided that all requirements set by any applicable laws are met. With respect to consents and approvals which do not fall into the Airport Authority's competencies, it agrees to proactively support UEFA, the Host Association and the Host City Authority in obtaining any and all such consents and approvals.

It shall not knowingly by any act or omission place the Host Association in breach of its obligations to UEFA with respect to the staging and organisation of UEFA EURO 2020 in the Host City Territory.

It shall indemnify, hold harmless and defend UEFA from and against all liabilities, claims, damages or costs (including reasonable attorneys' fees and expenses) suffered or incurred as a result of a failure by the Airport Authority to perform any of its obligations in relation to the staging and organisation of UEFA EURO 2020 in the Host City Territory as set out under the Airport Requirements.

It shall not use any Marks, logos or other Intellectual Property belonging to UEFA in connection with the UEFA and/or UEFA EURO 2020 at any time without the prior written approval of UEFA.

Terms written with capital letters shall have the meaning as defined in the Host City Agreement.

I/We acknowledge and agree that the terms of this letter shall be considered valid and fully enforceable provided that the Host Association is appointed by UEFA to stage and organise UEFA EURO 2020 in the Host City Territory.

This Agreement has been signed by a duly authorised signatory:

For the Airport Authority:

Lars Joenstrup Døllerup
Signature

Lars Joenstrup Døllerup
Name

CFO
Title

28/3-2014
Date



Bilag 1.4 Hensigtserklæring mellem Københavns Kommune, DBU og DBU København om forankring af EM i fodbold 2020

København skal være vært for tre puljekampe og en ottendedelsfinale ved EM i fodbold 2020.

Københavns Kommune og Dansk Boldspil-Union (DBU) indgår i et tæt samarbejde hele vejen frem mod mesterskaberne for at sikre, at kampene og sideevents kan afvikles efter højeste professionelle standarder samt ikke mindst, at begivenheden forankres i byen og sætter et positivt, blivende aftryk på det københavnske kultur- og fritidsliv.

Visionen er, at EM i fodbold 2020 vil være medvirkende til at udvikle københavnsk fodbold på såvel forenings- som på facilitetssiden.

DBU, DBU København og Københavns Kommunes aftale dækker:

Udvikling af faciliteter

- Fælles prioritering og retning i arbejdet med at skabe nye og flere faciliteter til fodbolden i København herunder kunstgræsbaner, multibaner og street soccer-baner. Københavns Kommune og DBU kortlægger i fællesskab behovet og udarbejder en plan for nye potentielle anlæg og baner.
- Udvikling, nytænkning og forbedring af eksisterende faciliteter samt aktiv benyttelse af restarealer. Arbejdet forudsætter, at begge parter, hvor det er muligt, udviser fleksibilitet i forhold til krav til f.eks. banestørrelse og krav til stadionbaner.
- Fælles forpligtelse til at afsøge muligheder for ekstern finansiering af nye faciliteter. Heri indgår også samarbejde med fonde.

Styrkelse af foreningslivet

- Facilitering af rammerne for, at byens fodboldforeninger før, under og efter EM i fodbold 2020 har mulighed for at promovere sig selv og den danske foreningskultur gennem aktiviteter og sideevents i klubberne og i gadebilledet.
- Foreningerne skal involveres i og tage ejerskab for udviklingen og driften af centrale initiativer i forbindelse med EM i fodbold 2020 f.eks. fanzoner, skoleturneringer og lignende. Aktiviteterne følges og koordineres af DBU/DBU København.
- Københavns Kommune vil arbejde på, at der afsættes særskilte ressourcer til at koordinere de frivilligdrevne initiativer.
- Udarbejdelse af fælles kampagnetiltag for rekruttering af flere frivillige trænere, holdledere og dommere, så den ventede medlemstilgang kan imødekommes.
- Et overordnet mål for mange af aktiviteterne er at iværksætte særlige initiativer for at inkludere piger og kvinder i fodbolden, så der arbejdes mod en større ligestilling i sporten. Med andre ord skal potentialet i at få endnu flere aktive fodboldspillere udnyttes ved at gøre fodbold mere tilgængeligt for piger og kvinder.

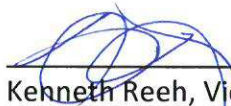
Profilering af København som fodboldby

- Udarbejdelse af fælles strategi for markedsføring af København som oplevelsesdestination og livable city med muligheder for at dyrke fodbold i alle afskygninger.
- Københavns Kommune vil benytte samtlige digitale platforme/medier til rådighed til at formidle de gode fodboldhistorier, synliggøre eventen og fortælle borgere, erhvervsliv og turister, hvordan de kan tage del i den.

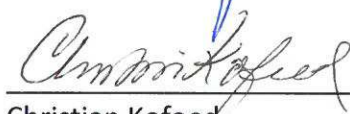
Parterne forpligter sig i øvrigt generelt på et tæt samarbejde i udviklingen af borgerrettede aktiviteter og sideevents i byens rum, i samarbejde med kommunens institutioner og ude i klubberne.

Ambitionen er, at de mange tiltag vil være med til at gøre EM i fodbold 2020 vedkommende for den enkelte københavnere, der gennem deltagelse kan føle et medejerskab og en stolthed over byen og værtskabet. At de er: En Del af Noget Større.

For Dansk Boldspil-Union:



Kenneth Reeh, Vicedirektør, DBU



Christian Kofoed
Formand for DBU København

For Københavns
Kommune:



Anders Bager Jensen, direktør
Kultur- og Fritidsborgmester

REVENUES				Host City	TMF Internt	KFF internt
	Number	Price	Days	budget DKK	budget DKK	budget DKK
Authorities/Public Institutions (list)				15.600.000	7.700.000	2.100.000
City of Copenhagen				8.200.000	7.700.000	2.100.000
Capital Region				3.900.000		
Sport Event Denmark (TBC)				3.500.000		
TOTAL REVENUES				15.600.000	7.700.000	2.100.000

EXPENDITURE				Host City	TMF Internt	KFF internt
	Number	Price	Days	budget DKK	budget DKK	budget DKK
Host City Budget				15.600.000	7.700.000	2.100.000
Local event promotion incl. Pre-event activities				2.800.000		
City dressing/ free advertising space UEFA and Partners				1.400.000		
Mobility / public transport incl. Airport service				800.000		
Fan Zone installation and operation				4.200.000		
Fan Zone programme				2.000.000		
Spectator Experience: Events, Spectaculars, fan march, street activations				500.000		
Host City Safety and security incl. medical programme				1.500.000		
Training grounds (pitch expert and security)				800.000		
Insurance				350.000		
Intellectual Rights protection programme				300.000		
Sustainability programme				100.000		
Unforeseen costs				850.000		
Water, waste, cleaing, power, toilets, traffic handling etc. Separat detailed budget has been established					7.700.000	
Development of football and cultural outreach programme						2100000
TOTAL EXPENDITURES				15.600.000	7.700.000	2.100.000

3. Brug af arbejdsklausul og sociale klausuler, når kommunen yder økonomisk støtte og tilskud (2016-0265469)

Bilag

Bilag 1: Oversigt over udstrækning af arbejdsklausul

Bilag 2: Oversigt over udstrækning af de sociale klausuler

Bilag 3: Handlingsplan og retningslinjer for implementering af sociale klausuler og arbejdsklausulen på ØKF's område

Bilag 4: Beskæftigelses- og Integrationsudvalgets handlingsplan for implementering af sociale klausuler og arbejdsklausulen.

Bilag 5: Børne og Ungdomsudvalgets handlingsplan for implementering af sociale klausuler og arbejdsklausulen.

Bilag 6: Kultur- og Fritidsudvalgets handlingsplan for implementering af sociale klausuler og arbejdsklausulen.

Bilag 7: Socialudvalgets handlingsplan for implementering af sociale klausuler og arbejdsklausulen.

Bilag 8: Sundheds- og Omsorgsudvalgets handlingsplan for implementering af sociale klausuler og arbejdsklausulen.

Bilag 9: Teknik og Miljøudvalgets handlingsplan for implementering af sociale klausuler og arbejdsklausulen.

Bilag 10: Udkast til arbejdsklausul, version 1: Tilskud til aktivitet

Bilag 11: Udkast til arbejdsklausul, version 2: Tilskud til institution

Bilag 12: Udkast til social klausul

Der skal tages stilling til udvalgenes handlingsplaner for brug af arbejdsklausul og sociale klausuler på de enkelte udvalgsområder i forbindelse med tildeling af økonomisk støtte og tilskud. Endvidere skal der tages stilling til forslag til formulering af arbejdsklausulens og de sociale klausulers krav i en tilskudskontekst.

Sagsfremstilling

Indstilling

Indstilling om,

1. at handlingsplan for brug af arbejdsklausul og sociale klausuler på Økonomiudvalgets område i forbindelse med tildeling af økonomisk støtte og tilskud (bilag 3), godkendes,
2. at handlingsplaner for brug af arbejdsklausul og sociale klausuler på de stående udvalgs områder i forbindelse med tildeling af økonomisk støtte og tilskud (bilag 4-9), godkendes,
3. at forvaltningerne i forbindelse med implementeringen af handlingsplanerne anvender forslag til formulering af arbejdsklausulens og de sociale klausulers krav i en tilskuds- og støttekontekst (bilag 10-12),
4. at pålægge forvaltningerne at lægge de aftaler, der har tilknyttet klausuler, ind i aftalesystemet senest d. 1. januar 2017 og herefter løbende vedligeholde data om nye aftaler, der har tilknyttet klausuler, hvilket muliggør indsatsteamets tjek af overholdelse af klausulerne,
5. at brugen af arbejdsklausuler og sociale klausuler, når kommunen yder økonomisk støtte og tilskud, evalueres ved årsskiftet 2017-2018.

(Økonomiudvalget)

PROBLEMSTILLING

I forbindelse med udbud og indgåelse af kontrakter med eksterne leverandører anvender Københavns Kommune sociale klausuler og arbejdsklausul med henblik på at sikre praktikpladser, beskæftigelse af ledige og ordentlige løn- og arbejdsvilkår. På baggrund af en juridisk analyse af mulighederne for at bruge arbejdsklausulen og de sociale klausuler i forbindelse med tildeling af økonomisk støtte og tilskud, besluttede Borgerrepræsentationen den 17. marts 2016, "at kommunen i videst muligt omfang anvender sociale klausuler og arbejdsklausuler overfor eksterne samarbejdspartnere, der modtager tilskud m.m. fra Københavns Kommune."

Derudover blev det besluttet, "at fagudvalgene senest den 1. juni 2016 pålægges - med henblik på forelæggelse for Økonomiudvalget og Borgerrepræsentationen - at udarbejde forslag til en handlingsplan for, hvordan sociale klausuler og

arbejdsklausuler mest hensigtsmæssigt implementeres på udvalgets område og herunder fastsætter rammer og retningslinjer for, hvornår beslutningen om undladelse af brug af klausuler skal træffes af fagudvalget." Med beslutningsgrundlaget har det været op til hver enkelt fagudvalg at definere retningslinjer og nedre grænser for anvendelse af klausulerne på deres område. I budget 2017 blev parterne desuden enige om at afsætte midler til at fortsætte indsatsen mod social dumping til og med 2020 samt at kontrollere overholdelse af arbejdsklausulen både i de sager, hvor kommunen køber ydelser, og hvor kommunen giver støtte og tilskud.

LØSNING

Der forelægger nu forslag til handlingsplaner for brug af arbejdsklausul og sociale klausuler på alle stående udvalgsområder i forbindelse med tildeling af økonomisk støtte og tilskud.

Fagudvalgenes handlingsplaner

Bilag 1-2 giver en oversigt over de tilskudsområder, hvor fagudvalgene fremover vil indføre arbejdsklausulen og sociale klausuler. Endvidere er principperne for undtagelser opsummeret.

Godkendes fagudvalgenes handlingsplaner vil bl.a. følgende områder blive omfattet af arbejdsklausulen og de sociale klausuler:

- Almene byggerier
- Private institutioner på børneområdet
- Teatre og regionale spillesteder
- Kultur og idrætstilskud herunder festivaler

Det foreslås, at fagudvalgenes handlingsplaner godkendes, se vedlagte bilag 3-9.

Formulering af kravene i relation til støtte og tilskud

Arbejdet med handlingsplanerne har vist, at der er behov for at formulere klausulernes krav, så de kan stilles i forbindelse med økonomisk støtte og tilskud – indholdet i kravene er ikke ændret. Økonomiforvaltningen har derfor bedt advokatfirmaet LETT om at udarbejde forslag til formulering af arbejdsklausulens og de sociale klausulers krav i en tilskuds- og støttekontekst (Bilag 10-12).

LETT har udarbejdet forslag til to udgaver af arbejdsklausulen til hhv. støtte til afgrænsede aktiviteter (version 1/bilag 10) og støtte til en institution (version 2/bilag 11). På baggrund af proportionalitetsbetragtninger vurderer LETT, at der kun kan indføres kædeansvar i arbejdsklausulens version 1. Situationen i version 1 minder om den, der foreligger ved en kontrakt. Der gives tilskud til en bestemt og afgrænset aktivitet, hvorfor det som udgangspunkt er rimeligt at stille krav i form af kædeansvar. Hvor kommunen som i version 2 giver et generelt tilskud til en institution, ville det være meget indgribende, hvis tilskuddet betød, at institutioner i forhold til alle sine leverandører skulle stille krav om klausulerne.

For så vidt angår den sociale klausul er denne målrettet praktikpladser i forbindelse med erhvervsuddannelsesforløb. Denne målgruppe er således primær i forhold til klausulens anvendelse. LETT har tilpasset den del af den sociale klausul, der omhandler beskæftigelse af praktikanter. I de tilfælde hvor det vurderes at tilskudsmodtagerens aktivitet ikke har et uddannelsespotentiale, vil det som i dag være op til den enkelte forvaltning efter en konkret vurdering af udbuddets egnethed at fastsætte evt. krav om beskæftigelse af ledige.

Det foreslås, at forvaltningerne i forbindelse med implementeringen af handlingsplanerne anvender vedlagte forslag til formulering af arbejdsklausulens og de sociale klausulers krav i en tilskuds- og støttekontekst (Bilag 10-12).

Udbygning af FairForhold.kk.dk

Økonomiforvaltningen vil som led i implementeringen udbygge den eksisterende hjemmeside www.FairForhold.kk.dk, så tilskudsmodtagere kan tilgå information om kravene i relation til støtte og tilskud fra Københavns Kommune.

Opfølgning på overholdelse af krav

Det er LETT's vurdering, at overholdelse af arbejdsklausulens krav vil kunne tjekkes af indsatsteamet mod social dumping. Ligeledes vil det være muligt at følge op på effekten af de sociale klausuler.

Det er forvaltningernes opgave at vurdere om det vil være proportionalt med tilskuddets størrelse og varighed, at indsatsteamet udfører kontrol med tilskudsmodtager.

Forpligtende indmeldelse af kontraktoplysninger i aftalesystem

Københavns Kommunes indgåede tilskuds- og støtteaftaler med arbejdsklausul og de sociale klausuler findes i de enkelte forvaltninger. En forudsætning for at indsatsteamet kan foretage risikobaseret udvælgelse af de aftaler der skal kontrolleres er, at data om disse samles.

Det indstilles derfor, at forvaltningerne lægger de aftaler, der er relevante ift. opfølgning og tjek, ind i det fælles aftalesystem senest 1. januar 2017, og herefter vedligeholder data på baggrund af nye aftaler om støtte og tilskud.

Forvaltningerne vil få et arbejde med at indtaste oplysningerne, men vil til gengæld i den daglige aftalestyring blive aflastet af indsatsteamets arbejde ift. opfølgning og tjek.

Økonomi

Indstillingen vurderes ikke at have økonomiske konsekvenser, men der må påregnes øgede administrative opgaver i forvaltningerne i forbindelse den udvidede brug af arbejdsklausulen og sociale klausuler. Kontrollen med overholdelse af arbejdsklausulen vil blive håndteret indenfor de midler, der er afsat.

Videre proces

Godkendes indstillingen i Borgerrepræsentationen, vil implementeringen efterfølgende pågå i de enkelte forvaltninger. Indsatsteamet vil kunne tjekke aftalerne fra 1. januar 2017.

Oversigt over politisk behandling

Økonomiforvaltningen indstiller, at Økonomiudvalget over for Borgerrepræsentationen anbefaler,

1. at vedlagte handlingsplan for brug af arbejdsklausul og sociale klausuler på Økonomiudvalgets område i forbindelse med tildeling af økonomisk støtte og tilskud (bilag 3), godkendes,
2. at vedlagte handlingsplaner for brug af arbejdsklausul og sociale klausuler på de stående udvalgs områder i forbindelse med tildeling af økonomisk støtte og tilskud (bilag 4-9), godkendes,
3. at det godkendes, at forvaltningerne i forbindelse med implementeringen af handlingsplanerne anvender vedlagte forslag til formulering af arbejdsklausulens og de sociale klausulers krav i en tilskuds- og støttekontekst (bilag 10-12),
4. at det godkendes, at pålægge forvaltningerne at lægge de aftaler, der har tilknyttet klausuler, ind i aftalesystemet senest d. 1. januar 2017 og herefter løbende vedligeholde data om nye aftaler, der har tilknyttet klausuler, hvilket muliggør indsatsteamets tjek af overholdelse af klausulerne.

Økonomiudvalgets beslutning i mødet den 1. november 2016

Radikale Venstre fremsatte følgende ændringsforslag (ÆF1):

"At bilag 12 "Udkast til kontraktklausul om beskæftigelse af praktikanter i forbindelse med modtagelse af tilskud fra Københavns Kommune", pkt. 2, 2), tilføjes "Jobcenter Københavns Ungecenter", således at punktet ændres fra:

"2. Forpligtelsen til at beskæftige [X] årsværk praktikant(er) bortfalder, hvis tilskudsmodtager ikke er i stand til at finde en praktikant (eller praktikanter), som ønsker at indgå i en uddannelsesaftale med tilskudsmodtager. Forpligtelsen bortfalder dog kun, hvis tilskudsmodtager kan dokumentere, 1) at der i rimeligt omfang er annonceret efter praktikanter på www.praktikpladsen.dk eller foretaget en passende annoncering i et andet EU-land, og 2) at en teknisk skole eller tilsvarende skole eller anden relevant myndighed i et andet EU-land efter konkret henvendelse fra tilskudsmodtager ikke har set sig i stand til at formidle en praktikant til ansættelse. "

til:

"2. Forpligtelsen til at beskæftige [X] årsværk praktikant(er) bortfalder, hvis tilskudsmodtager ikke er i stand til at finde en praktikant (eller praktikanter), som ønsker at indgå i en uddannelsesaftale med tilskudsmodtager. Forpligtelsen bortfalder dog kun, hvis tilskudsmodtager kan dokumentere, 1) at der i rimeligt omfang er annonceret efter praktikanter på www.praktikpladsen.dk eller foretaget en passende annoncering i et andet EU-land, og 2) at Jobcenter Københavns Ungecenter, en teknisk skole eller tilsvarende skole eller anden relevant myndighed i et andet EU-land efter konkret henvendelse fra tilskudsmodtager ikke har set sig i stand til at formidle en praktikant til ansættelse. "

Økonomiudvalget fremsatte følgende ændringsforslag (ÆF2):

"At der tilføjes et nyt 5. at-punkt med følgende ordlyd:

"at brugen af arbejdsklausuler og sociale klausuler, når kommunen yder økonomisk støtte og tilskud, evalueres ved årsskiftet 2017-2018.""

Det af Radikale Venstre fremsatte ændringsforslag (ÆF1) blev godkendt uden afstemning.

Det af Økonomiudvalget fremsatte ændringsforslag (ÆF2) blev godkendt uden afstemning.

Den herefter ændrede indstilling blev anbefalet over for Borgerrepræsentationen med 9 stemmer mod 2. Ingen medlemmer undlod at stemme.

For stemte: A, Ø, B, F og O.

Imod stemte: C og I.

Beslutning

Borgerrepræsentationens beslutning i mødet den 10. november 2016

Indstillingen blev godkendt med 36 stemmer imod 6. Ingen medlemmer undlod at stemme.

For stemte: A, B, F, O og Ø.

Imod stemte: C, I, U og V.

Venstre videreførte deres protokolbemærkning fra udvalgsbehandlingen:

”Vi respekterer de krav, der fremgår af lov og aftaler, men ønsker ikke yderligere fordyrende krav og klausuler.”

Bilag 4.3. UEFA EURO 2020 - Copenhagen Organisation



EURO 2020 - LOCAL ORGANISING STRUCTURE (LOS)



Copenhagen LOS Support Group - key responsibilities



The LOS Support Group is formed by partners of the Danish FA, the city, the country and the stadium. Each partner will contribute with either a financial contribution or internal resources to support the EURO 2020 projects in Copenhagen.

The main objectives of the LOS Support Group are:

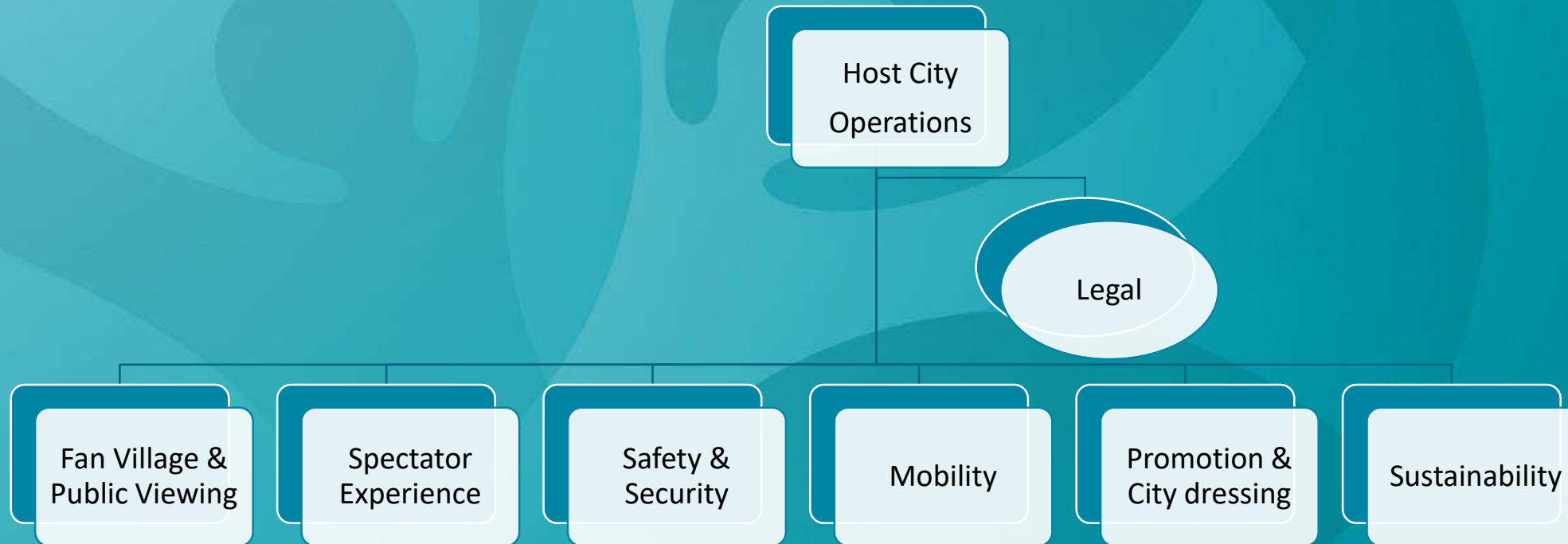
- Establish efficient communication lines, ensuring that all LOS partners can follow the project development plan
- Supporting the development of the Host City concepts
 - Ensuring that the working groups can gain access to the right resources
 - Ensuring the support of the right stakeholders & public partners
 - Ensuring that the interests and values of all LOS partners are integrated in the plans
- Overall supervision and management of the Host City Agreement, guidelines etc.
- Financial monitoring of the Host City budget
- Supporting the ambition of ensuring a national event
- Supporting the national promotion plan
- Manage potential crisis

Mandate:

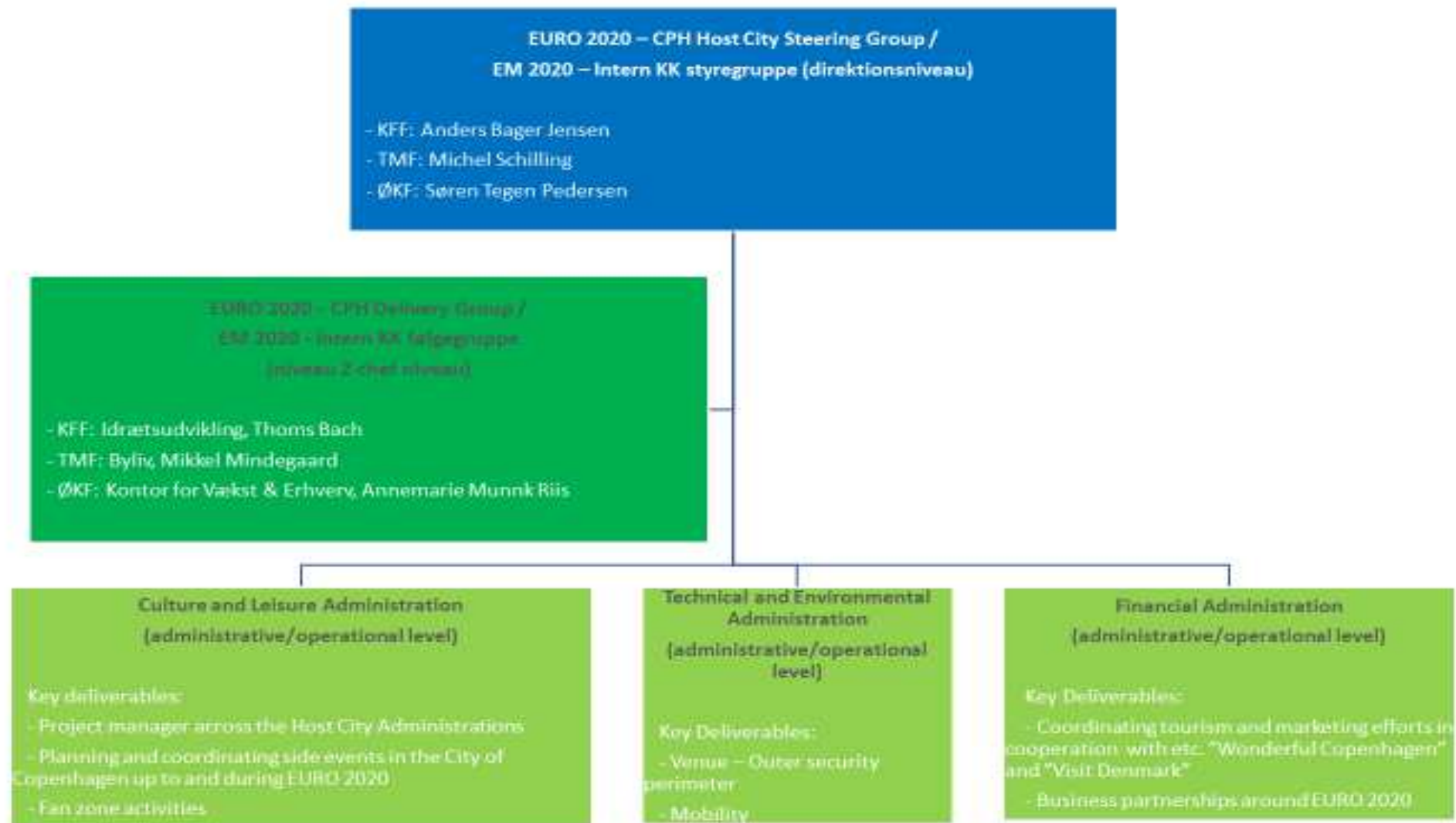
The final operational decision lies with DBU and EURO 2020 COP Project Group

The LOS Support Group meets every three months

Host City Operations



Intern projektorganisering – Københavns Kommune



UEFA EURO 2020™



KØBENHAVN
VÆRTSBY



Host City Legal

Kommissorium for arbejdsgruppen



UEFA EURO 2020 Legal Kommissorium for arbejdsgruppen

Baggrund

I sommeren 2020 er Danmark og København vært for fire kampe ved EURO 2020 (europamesterskaberne i herrefodbold). EURO 2020 er i anledning af 60 året for det første EM fordelt på 12 byer rundt omkring i Europa, hvorved Danmark har fået en helt igennem unik mulighed for værtskabet af fodbold EM. Kampene spilles i Parken 13., 18., 22. og 29. juni. Det drejer sig om tre puljekampe og en ottendedelsfinale. Kvalificerer Danmark sig bliver der hjemmebanefordel i mindst to kampe.

Uanset om Danmark kvalificerer sig, forventes der et stort antal tilrejsende, som i ugerne omkring afviklingen af kampene kommer til at sætte et massivt aftryk i bybilledet. De fire kampe forventes udsolgt, hvilket betyder, at ca. 150.000 fans vil overvære kampene. Hertil kommer et endnu større antal tilrejsende, som ikke har billet. Specielt omkring kampene vil den trafikale infrastruktur i og omkring København blive påvirket massivt. Det gælder for såvel den kollektive som private trafik, ligesom Københavns Lufthavn i høj grad vil blive påvirket. En effektiv trafikal infrastruktur er således en vigtig forudsætning for, at EURO 2020 bliver en succes.

EURO 2020 ejes af det europæiske fodboldforbund UEFA. Det danske værtskab projektstyres af DBU i samarbejde med Københavns Kommune og Parken Sport & Entertainment. Hertil kommer en stor mængde samarbejdspartnere og underleverandører, bl.a. Region Hovedstaden, Sport Event Denmark og Wonderful Copenhagen.

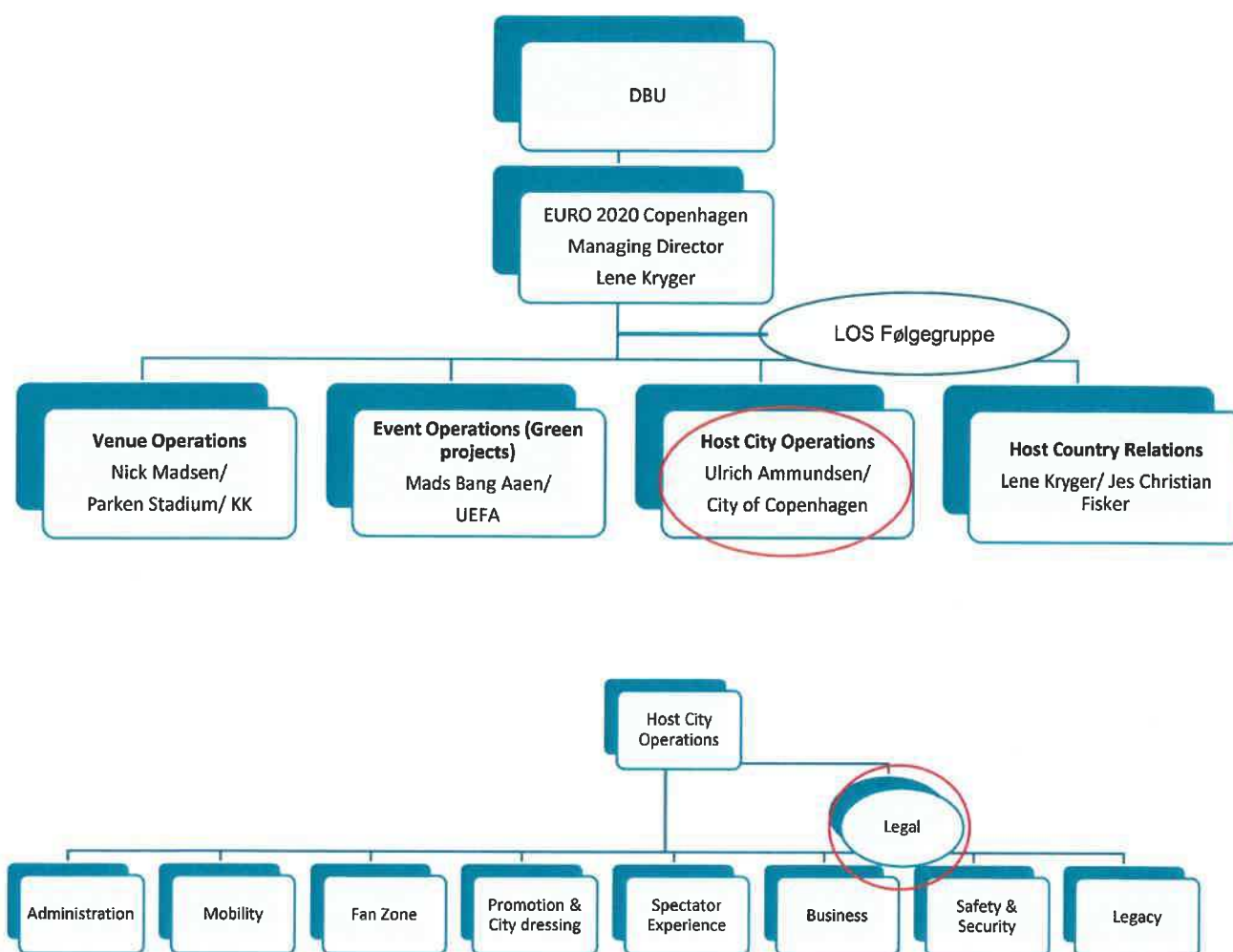
Host City Agreement

Københavns Kommune og DBU har som led i tildelingen af værtskabet indgået en aftale med UEFA. Aftalen blev underskrevet af Overborgmesteren og Kultur- og Fritidsborgmesteren. Med aftalen har kommunen påtaget sig en række opgaver som én af slutrundens officielle "Host Cities" (værtsbyer). Kommunen er retligt forpligtet til at efterkomme de krav, som fremgår af aftalen.

Projektet er inddelt i følgende hovedområder:

- 🌀 Venue Operations (aftale mellem Parken Sport & Entertainment, DBU og UEFA)
- 🌀 Event Operations (aftale mellem DBU og UEFA)
- 🌀 Host Country Relations (aftale mellem DBU og UEFA)
- 🌀 Host City Operations (aftale mellem Københavns Kommune, DBU og UEFA)

Den danske organisation



Der er nedsat en LOS Følgegruppe, hos UEFA kaldet *"LOS Steering Group"* bestående af nationale og regionale aktører; Københavns Kommune (KFF, ØKF, TMF), Parken, DBU og DBU København, Sport Event Denmark, Region Hovedstaden og Wonderful Copenhagen. Gruppen har ikke et juridisk og økonomisk ansvar, hvorfor denne gruppe kun er en følgegruppe ved navn *"LOS Steering Group"*.

Det er besluttet at nedsætte en juridisk support funktion bestående af jurister fra de tre forvaltninger og DBU, da begge parter har underskrevet Host City Agreement.

Gruppen består af følgende deltagere:

Organisation	Navn	E-mail
Københavns Kommune Teknik og Miljøforvaltning Økonomiforvaltning Kultur og Fritidsforvaltning	Eva Stejn Nissen	KC3L@tmf.kk.dk
	?	
	Klaus Vollsted, Chefkonsulent, Sekretariat & Presse, Kultur- og Fritidsforvaltningen	klvoll@kff.kk.dk

DBU Jes Christian Fisker Lene Kryger	Advokat DBU Managing Director EURO 2020 COP	jefi@dbu.dk leky@dbu.dk
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Sine Midtgaard (KFF), som er intern projektleder i Københavns Kommune for EM 2020, deltager så vidt muligt i arbejdsgruppens møderække.

Formål

Formålet med den juridiske arbejdsgruppe er at bistå Host City teamet med juridisk rådgivning efter behov, og ved konkrete forespørgsler, i forbindelse med planlægning og afvikling af EM 2020.

Som et led i Host City aftalen mellem Københavns Kommune, DBU og UEFA er det aftalt, at første udkast til et samlet Host City koncept skal være klar 30. juni 2018. Host City konceptet tager udgangspunkt i de forpligtelser, som står beskrevet i *UEFA EURO 2020 Host City Agreement*. De forskellige afsnit i *UEFA EURO 2020 Host City Agreement* er uddybet i en række tillægssdokumenter, bl.a.

- 1) *Host City Concept Briefing* (fremsendt til arbejdsgruppen)
- 2) *Host City Guidelines* (fremsendt til arbejdsgruppen)
- 3) *Host City Fanzone Guidelines* (endnu ikke modtaget fra UEFA)
- 4) *Safety, Security and Services Concept Briefing* (fremsendt til arbejdsgruppen)

Emner under det juridiske afsnit

DBU bistår UEFAs juridiske afdeling indenfor følgende områder:

Intellectual Property Rights Committee

En række danske myndigheder underskrev i forbindelse med det danske EURO 2020 bud separate garantier, som angiver at de vil indgå i en *Intellectual Property Rights Committee*, der skal sikre UEFAs kommercielle rettigheder i forbindelse med EM i 2020 for at undgå Ambush Marketing. Det drejer sig om følgende myndigheder:

- Politiet
- Statsadvokaten
- Patent og Varemærkestyrelsen
- Ombudsmanden
- Justitsministeriet
- Kulturministeriet
- SKAT
- Københavns Kommune (via *UEFA EURO 2020 Host City Agreement*)
- DBU

Den 15. november 2017 blev der afholdt et indledende møde med gruppen, hvor UEFA præsenterede deres erfaringer og behov for gruppen. Gruppens opgave bliver at få udarbejdet en manuel, der beskriver de danske regler inden for området, og hvilke processer, der kan blive etableret for at håndhæve de danske regler under EURO 2020 i København. UEFA er p.t. tovholder på denne proces og det forventes at næste møde skal afholdes efteråret 2018.

Ansættelsesret

DBU har indgået aftale med UEFA om at ansætte 54 medarbejdere på vegne af UEFA. De 54 medarbejdere ansættes på DBU kontrakter efter danske vilkår. UEFA dækker alle udgifter i denne forbindelse.

Visumregler

Endnu ikke relevant

Forsikringer

DBU har sammen med Tryg Forsikring udarbejdet en oversigt over hvilke forsikringer, som DBU og Tryg (Idrættens Forsikringer) har til sammen. UEFA har nu til opgave at identificere evt. "gaps" mellem de danske forsikringer og UEFAs forsikringer.

Told og Skat

I september 2017 blev der holdt et intromøde mellem de danske Told og Skat myndigheder og UEFA. DBU deltog også på mødet. Formålet med mødet var at parterne kunne få en gensidig forståelse for hinandens behov. Mødet gik godt og der blev etableret en direkte kontakt mellem de rette personer hos Told og Skat og UEFA.

Tilskudsaftale mellem KK og DBU

Horten har på vegne af KK udarbejdet et notat, der beskriver ansvarsforholdet mellem KK og DBU i forhold til Host City Agreement.

I løbet af foråret 2018 skal den endelige tilskudsaftale mellem KK og DBU indgås.

Andre anliggender mellem UEFA og Københavns Kommune

- Statsstøtte: KK har bedt UEFA søge afklaring vedr. dette hos EU. Vi afventer fortsat.
- Cirkelbroen: Anvendelse af Cirkelbroen som en del af Københavns EURO 2020 logo er afklaret.
- Identificering af danske og lokale forbehold i Host City agreement: I starten af 2017 bad KK og DBU Bech-Bruun om at udarbejde et notat vedr. evt. forbehold i Host City Agreement ud fra dansk og lokal lovgivning. Dokumentet foreligger i udkast (*fremsendt til arbejdsgruppen*).

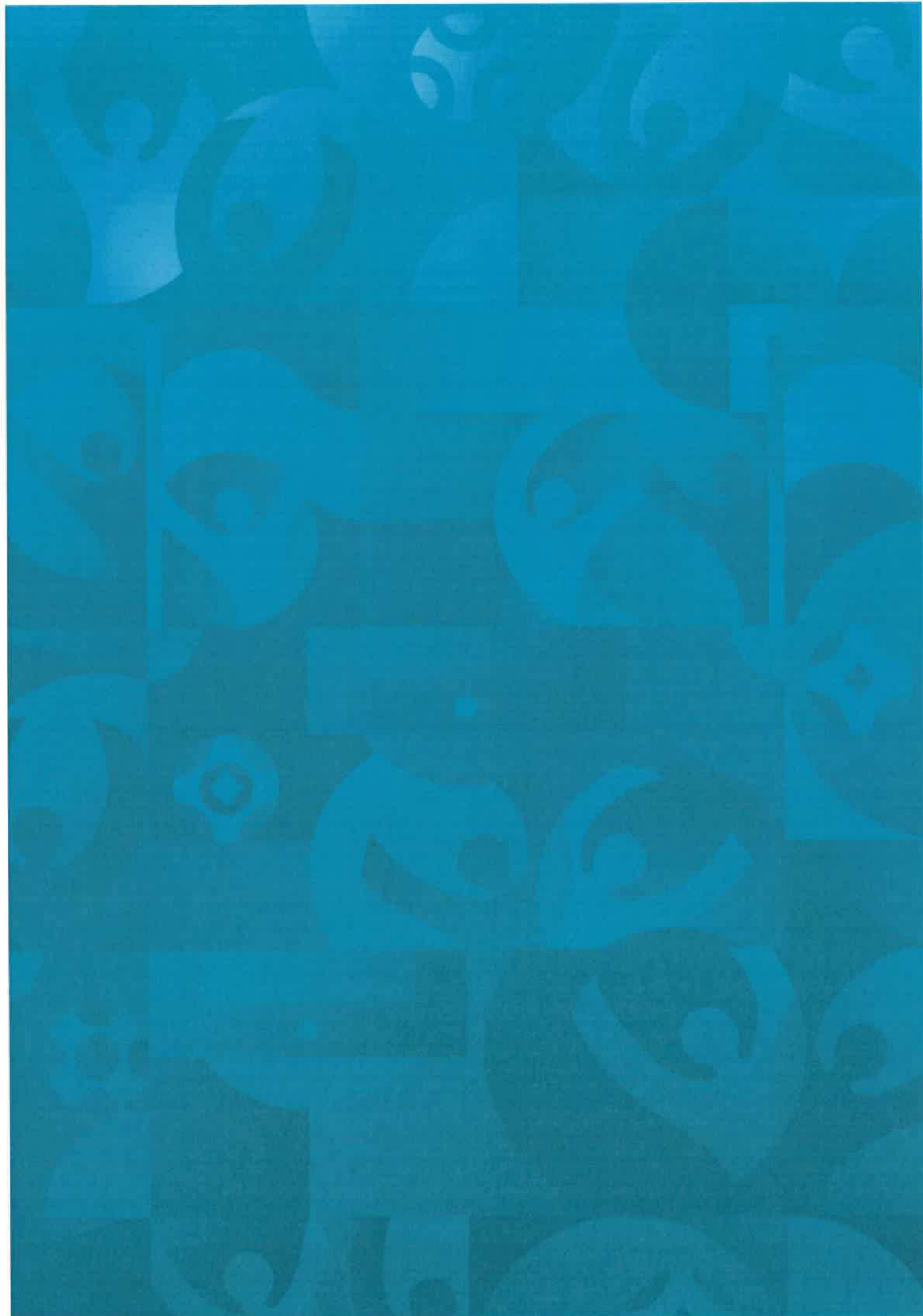
Kommende opgaver og tidslinje

- 🌀 30. juni 2018 skal første udkast til Host City koncept afleveres til UEFA. Som en del af Host City konceptet skal vi beskrive vores "Legal and political framework". I Host City Concept Briefing dokumentet side 16 og 17, står der beskrevet, hvad KK og DBU skal levere. DBU vil til mødet den 8. maj 2018 have udarbejdet et udkast til fælles drøftelse. Der kan blive behov for, at alle i arbejdsgruppen bidrager til udarbejdelse af det endelige udkast til kapitlet. Dette beslutes den 8. maj.
- 🌀 Afsnit 6 i Host City Agreement omhandler "UEFA Intellectual property", "Host City Authority Intellectual Property", "Advertising Space", "Clean Site principle" og "Stadium Commercial Perimeter". Københavns Kommunes muligheder for at indfri aftalens forpligtelser skal analyseres frem mod 30. juni 2018 for bl.a. at sikre den praktiske implementering af forpligtelsen i overensstemmelse med dansk lovgivning og hidtidige BR-beslutninger indenfor området.
- 🌀 Efterår 2018 – den juridiske arbejdsgruppe deltager i det andet IPR Committee møde.
- 🌀 Ad hoc support

Generelt om arbejdsgruppen

Alle deltagere modtager kopi af kommissoriet, der opdateres i forbindelse med ændring af deltagerkredsen. Formanden sikrer, at nye deltagere herudover modtager kopi af referater fra tidligere møder samt efter behov af tidligere udsendt mødemateriale, tidligere kommissorier mv. Formanden sikrer, at der inden hvert møde udsendes dagsorden og mødemateriale, samt at der efter mødet udsendes referat. Der fastsættes i den enkelte arbejdsgruppe frister for udsendelse af dagsorden, materiale og referater.

Formanden sikrer, at der løbende er planlagt møder mindst 1 måned frem i tiden





Host City Mobility
Kommissorium for arbejdsgruppen



UEFA EURO 2020 Mobility Kommissorium for arbejdsgruppen

Baggrund

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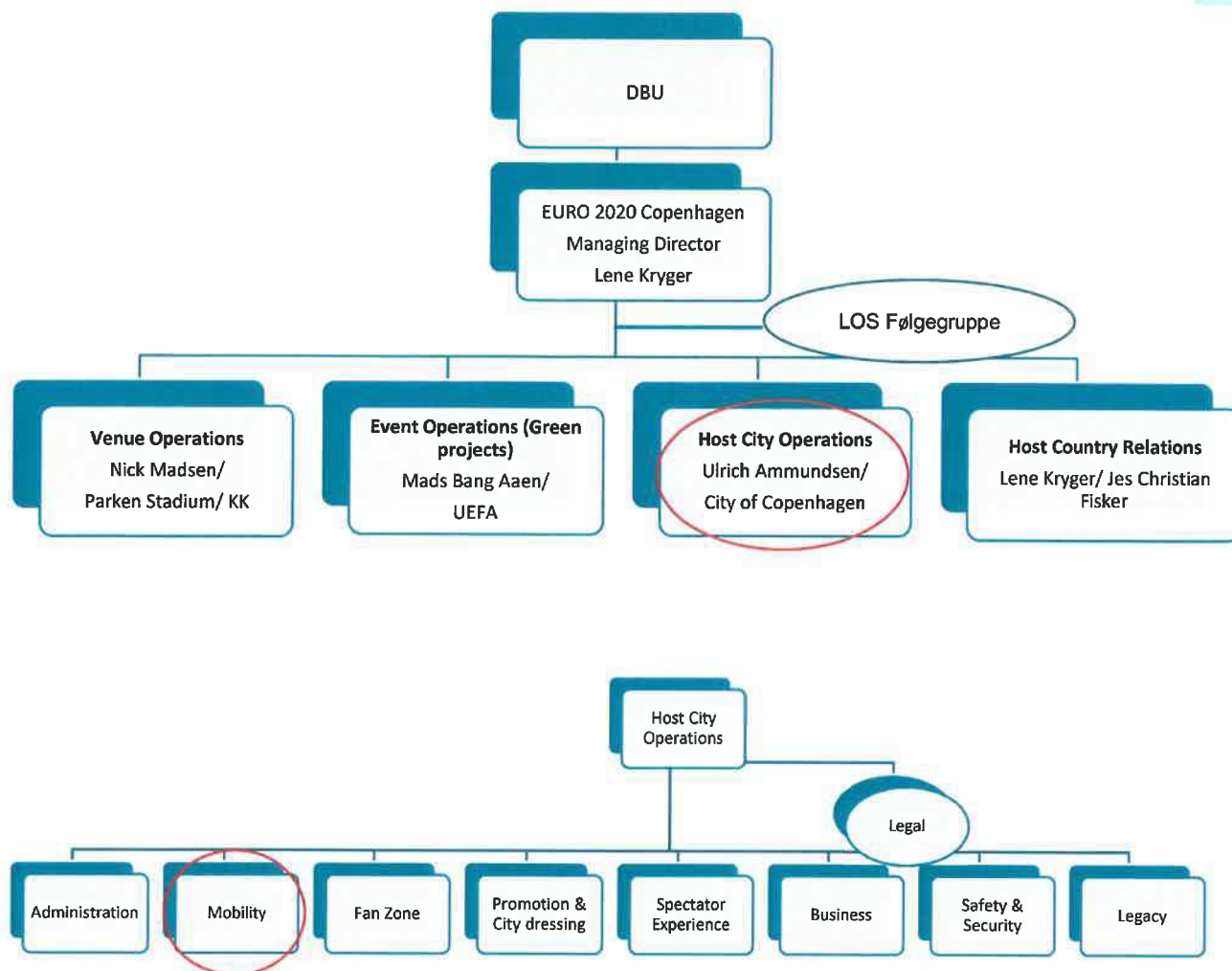
Host City Agreement

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Den danske organisation



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For at stå optimalt rustet til EURO 2020 er det besluttet, at der i forbindelse med de enkelte hovedområder nedsættes relevante arbejdsgrupper – herunder for mobility-området. Arbejdsgruppen skal bestå af centrale aktører, der kan bidrage til at udvikle et mobility-koncept frem mod 2020, der går i tråd med eksisterende planer på området. Foreløbig består arbejdsgruppen af følgende organisationer.

Organisation	Navn	Kontakt:	Ansvar
Projektleder for arbejdsgruppen	Carsten Maegaard	chmaegaard@gmail.com	
DBU	Ulrich Ammundsen Host City Manager	ulam@dbu.dk	Projektledeelse

	Emilie Schirmer Eventkoordinator Thomas Rydahl Sikkerhedschef Nick Madsen Stadium Liaison Officer	emsc@dbu.dk thor@dbu.dk nick@dbu.dk	Projektkoordinering Sikkerhed Venue Management (Parken)
Københavns Kommune Økonomiforvaltning Teknik og Miljøforvaltning	Anne Fischer Olsen Specialkonsulent, Center for Byudvikling, Københavns Kommune Helen Jensen Bylivsrådgiver Kasper Frydensberg Døssing Teamkoordinator, trafikinformation Trafik	JK1H@kk.dk heljen@tmf.kk.dk HZ6B@tmf.kk.dk	
Københavns Lufthavne	Susanne Frank Head of VIP	susanne.frank@cph.dk	
Metroselskabet	Operations Supervisor Jonas Alastair Juhlin	jai@m.dk	
Københavns Politi	James Keiwe Vicepolitiinspektør	jmk001@politi.dk	
Hovedstadens Beredskab	Claus Hjorth Områdeleder	clachr@hbr.dk	
DSB	Jesper Hinrup	jhk@dsb.dk	
Movia	Torsten Rasmussen	tor@moviatrafik.dk	

Formål

Formålet med gruppens arbejde er at planlægge og koordinere logistikken på tværs af offentlig og privat transport til, fra og rundt i København i forbindelse med EURO 2020. Mobility planen skal derfor indeholde detaljerede beskrivelser af, hvordan Københavns Lufthavn, tog- metro- og vejnettet integreres med afviklingen af EURO 2020. Det være sig konkret ift. Parken, Fan Village, Public Viewing, Fan Walk, parkering, team transfer camps, base camps etc.

UEFA beskriver følgende områder i kapitlet mobility fra UEFA EURO 2020 Tournament Requirements:

-  Transport til og fra Danmark
-  Transport rundt i Danmark
-  Transport i København

- ✿ Transportlogistik omkring Parken Stadion
- ✿ Logistik i Kastrup lufthavn

Mobility arbejdsgruppens fokusområder:

- ✿ Lokalisere og invitere relevante organisationer og projektledere ind i arbejdsgruppen
- ✿ Etablere et positivt samarbejde med relevante partnere og leverandører bl.a. Politiet, Hovedstadens Beredskab, Movia, Metroselskabet, Københavns Lufthavn, DSB etc.
- ✿ Stå for budgetstyring af mobility-Budget
- ✿ Udvikle og udfærdige mobility-konceptet inden 30. juni 2018, hvor det skal præsenteres for UEFA (80%)
- ✿ Samarbejde med EURO 2020 kolleger, UEFA og andre partnere om den videre planlægning af Mobility-området frem mod 2020
- ✿ Lede et hold af frivillige i forbindelse med afviklingen af EURO 2020 Mobility-området
- ✿ Ansvarlig for succesfuld afvikling af Mobility-området
- ✿ Evt. bidrage til afrapportering af Mobility-området

Målgrupper

Mobility planen skal i detaljer redegøre for, hvordan København efter planen indretter sin infrastruktur, så den kommer til at køre så gnidningsløst som muligt ifm. afviklingen af EURO 2020. Planen skal både tage højde for dem, som ønsker at involvere sig i EURO 2020 ligesom dem, som ikke gør. På den baggrund skal planen have følgende målgrupper for øje:

Internationale gæster

Fodboldfans: Besøgende som kommer til Danmark for at opleve EURO 2020. Denne gruppe kan opdeles i to grupper: *Billetholdere* og *ikke-billetholdere*.

Øvrige gæster: Det kan være turister, som ikke er fodboldinteresserede samt forretningsrejsende.

Nationale gæster

Fodboldfans: Besøgende som kommer til København for at opleve EURO 2020. Denne gruppe kan ligeledes opdeles i to grupper: *Billetholdere* og *ikke-billetholdere*.

Øvrige gæster: Det kan være danske turister, som ikke er fodboldinteresserede, forretningsrejsende og andre der måtte have et ærinde i København.

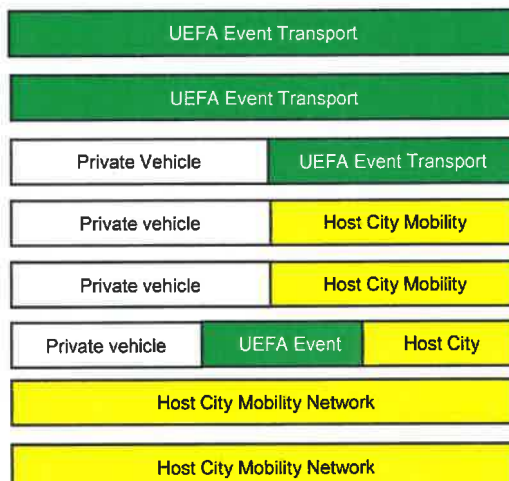
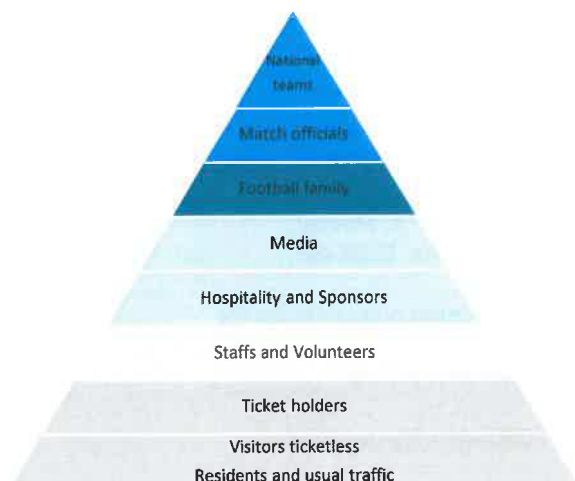
Borgere

Fodboldfans: Borgere i hovedstadsregionen som er fodboldinteresserede og vil involvere sig i EURO 2020. Denne gruppe kan ligeledes inddeles i to grupper: *Billetholdere* og *ikke-billetholdere*. Langt de fleste lokale fodboldfans vil ikke have billet.

Øvrige borgere: EURO 2020 spilles lige inden industriferien, så regionens normale infrastruktur skal opretholdes. Det må antages, at der vil være mange borgere som er fodboldinteresserede, men som samtidig forventer, at fremkommeligheden i byen er nogenlunde intakt. Derudover vil der naturligvis være borgere, som overhovedet ikke vil være interesseret i EURO 2020.

UEFA

Ud over ovenstående opererer UEFA, som det fremgår nedenstående, med følgende målgrupper, som mobility planen også skal holde for øje. Det drejer sig om: *landsholdene* (og deres tilhørende stab) som skal spille i Parken, *officials*, *"football family"*, *medier*, *hospitality* og *sponsorer*, *medarbejdere* samt *frivillige*.



UEFA Målgrupper og tilhørende services

Mobility planen skal i vid udstrækning koordineres med kommunikationsplanen.

Overordnet tidsplan

- 🌸 12. december 2017
Arbejdsgruppe blev etableret mellem Københavns Kommune og DBU. Herefter gik planlægningen af Mobility-området i gang (etableringsmøde afholdt 12.12.17).
- 🌸 6. februar 2018
1. mobility arbejdsgruppemøde
- 🌸 8. februar 2018
UEFA webinar
- 🌸 14. februar 2018
UEFA mobility site vist (FCK –ATM)
- 🌸 Marts
2. mobilitymøde (1. udkast)
- 🌸 April
3. mobilitymøde (2. udkast)
- 🌸 24. - 27. april 2018
UEFA Workshop
- 🌸 Maj
4. mobilitymøde (3. udkast)
- 🌸 Juni
5. mobilitymøde (Færdig plan)
- 🌸 30. juni 2018
Aflevering og præsentation af Host City Concept for UEFA
- 🌸 Ultimo 2019
Frivilligteam nedsættes og trænes
- 🌸 Primo 2020
Sidste del af planlægningsfasen

Generelt om arbejdsgruppen

Alle deltagere modtager kopi af kommissoriet, der opdateres i forbindelse med ændring af deltagerkredsen. Formanden sikrer, at nye deltagere herudover modtager kopi af referater fra tidligere møder samt efter behov af tidligere udsendt mødemateriale, tidligere kommissorier mv.

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Formanden sikrer, at der løbende er planlagt møder mindst 1 måned frem i tiden





Host City Promotion
Kommissorium for arbejdsgruppen

UEFA EURO 2020 Promotion og kommunikation

Kommissorium for arbejdsgruppen

Baggrund

I sommeren 2020 er Danmark og København vært for fire kampe ved EURO 2020 (europamesterskaberne i herrefodbold). EURO 2020 er i anledning af 60 året for det første EM fordelt på 12 byer rundt omkring i Europa, hvorved Danmark har fået en helt igennem unik mulighed for værtskabet af fodbold EM. Kampene spilles i Parken 13., 18., 22. og 29. juni. Det drejer sig om tre puljekampe og en ottendedelsfinale. Kvalificerer Danmark sig bliver der hjemmebanefordel i mindst to kampe.

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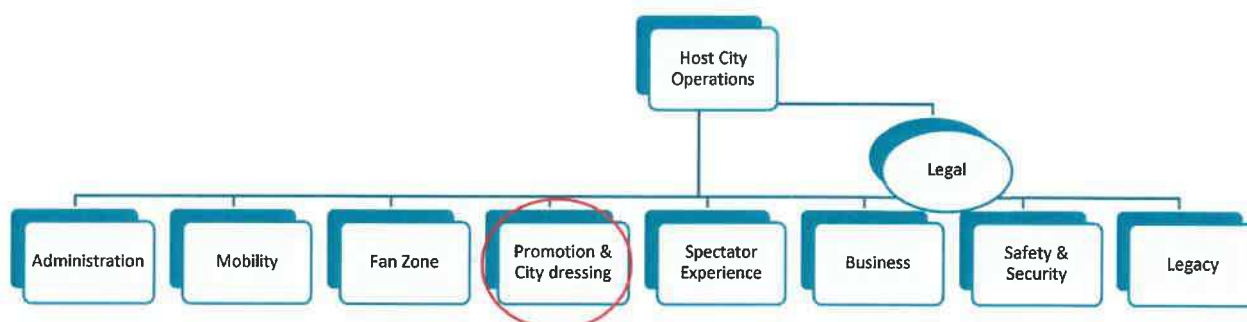
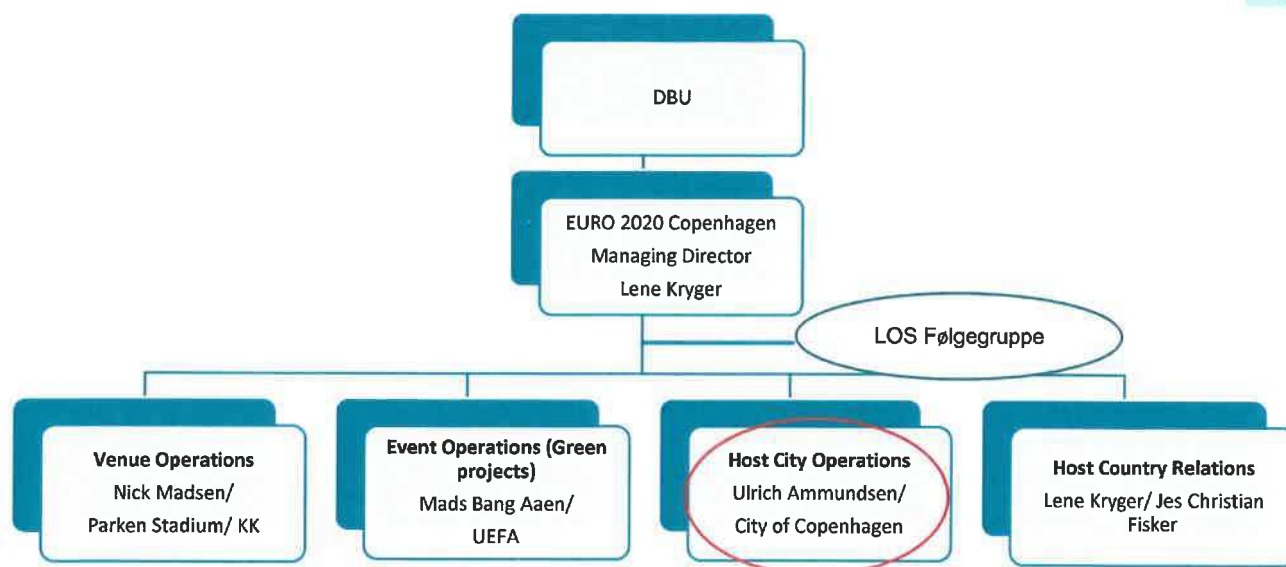
Host City Agreement

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Projektet er inddelt i følgende hovedområder:

- 🌸 Venue Operations (aftale mellem Parken Sport & Entertainment, DBU og UEFA)
- 🌸 Event Operations (aftale mellem DBU og UEFA)
- 🌸 Host Country Relations (aftale mellem DBU og UEFA)
- 🌸 Host City Operations (aftale mellem Københavns Kommune, DBU og UEFA)

Den danske organisation



Der er nedsat en LOS Følgegruppe, hos UEFA kaldet "LOS Steering Group" bestående af nationale og regionale aktører; Københavns Kommune (KFF, ØKF, TMF), Parken, DBU og DBU København, Sport Event Denmark, Region Hovedstaden og Wonderful Copenhagen. Gruppen har ikke et juridisk og økonomisk ansvar, hvorfor denne gruppe kun er en følgegruppe ved navn "LOS Steering Group".

For at stå optimalt rustet til EURO 2020 er det besluttet, at der i forbindelse med de enkelte hovedområder nedsættes relevante arbejdsgrupper – herunder for Promotion-området. Arbejdsgruppen skal bestå af centrale aktører, der kan bidrage til at udvikle et promotion-koncept frem mod 2020. Foreløbig består arbejdsgruppen af følgende organisationer.

Organisation	Navn	Kontakt	Ansvar
Projektleder for arbejdsgruppen	Charlotte Wøhlk Promotion Manager	chaw@dbu.dk	Projektledelse for Promotion
	(Ulrich Ammundsen) Host City Manager	ulam@dbu.dk	Projektledelse for Host City Mobility

Københavns Kommune Kultur og Fritidsforvaltningen Økonomiforvaltningen Teknik og Miljøforvaltningen	Sine Midtgaard Specialkonsulent Foreningsudvikling og Koncepter Julie Stemann Monberg Kommunikationschef Simon Kærup Kommunikationsmedarbejder Mads Kruse Chefkonsulent, Kommunikation Helen Jensen Bylivsrådgiver	sinimi@kff.kk.dk julie@kff.kk.dk EL1U@okf.kk.dk mkruse@tmf.kk.dk heljen@tmf.kk.dk	
Sport Event Danmark	Eline Andersen Senior Kommunikationskonsulent	ea@sporteventdenmark.com	
Wonderful Copenhagen	Uffe Hartmann Head of Corporate Communications	ufh@woco.dk	

Formål

Formålet med gruppens arbejde er at planlægge og koordinere kommunikation, PR-aktiviteter og Host City Dressing i forbindelse med EURO 2020.

Promotion planen skal derfor indeholde detaljerede beskrivelser af, hvordan Københavns Kommune, Sport Event Danmark og Wonderful Copenhagen samarbejder i afviklingen af promotion af EURO 2020 i Danmark. UEFAs vision er at bygge broer og styrke fællesskabet i hele Europa. Fans skal ikke komme til EM – EM skal komme til fansene. Derfor skal det overordnede mål være at skabe en national folkefest ikke blot i København men på tværs af regionerne – og internationalt hvis muligt.

Det være sig konkret i forhold til hele host city dressing:

- Hvilke bygninger, statuer, veje, broer, pladser og lignende offentlige områder, der kan bruges til city dressing

Til det kommunikative:

- Hvilke platforme/kanaler skal der kommunikeres fra – af nuværende og nye
- Hvordan skal eksponeringen af EURO 2020 foregå

UEFA beskriver følgende områder i kapitlet promotion fra UEFA EURO 2020 Host City Concept Briefing:

- ✿ Host City Dressing i København for UEFA og de officielle sponsorer
- ✿ Den overordnede kommunikationsplan
- ✿ Lokale og nationale PR-aktiviteter før og under EURO 2020
- ✿ Den digitale kommunikationsplatform

Kommunikations-arbejdsgruppens fokusområder:

- ✿ Finde de mest unikke og bedste placering i forhold til Host City Dressing så som bygninger, pladser, broer, statuer etc.
- ✿ Fastlægge målsætningerne for EURO 2020
- ✿ Fastlægge målgrupperne der skal kommunikeres til
- ✿ Udarbejde en lokal og national kampagne, der kan få foreningslivet og resten af Danmark til at involvere sig
- ✿ Aktivere diverse PR-aktiviteter op til og under EURO 2020
- ✿ Støtte op omkring UEFAs promotion tours, så som Mascot, Trophy og Music Tour.
- ✿ Etablere et positivt samarbejde med medierne både print og online
- ✿ Etablere et positivt samarbejde med relevante partnere og leverandører bl.a. kulturelle institutioner, lokalforretninger, lokalunionerne (LU) og deres klubber
- ✿ Stå for budgetstyring af Promotion-Budget
- ✿ Udvikle og udfærdige Promotion-konceptet inden 30. juni 2018, hvor det skal præsenteres for UEFA (80%)
- ✿ Samarbejde med EURO 2020 kolleger, UEFA og andre partnere om den videre planlægning af Promotion-området frem mod 2020
- ✿ Ansvarlig for succesfuld Host City Dressing og national folkefest

Overordnet tidsplan

- ✿ 7. februar 2018
Arbejdsgruppe for Promotion mødtes til 1. kommunikations-arbejdsgruppemøde
- ✿ 27. februar – 1. marts UEFA Working Visit
- ✿ 8. Marts
2. kommunikations-arbejdsgruppemøde (1. udkast)
- ✿ April
3. kommunikations-arbejdsgruppemøde (2. udkast)
- ✿ 24. - 27. april 2018
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Sidste del af planlægningsfasen

Generelt om arbejdsgruppen

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Host City SSNS

Kommissorium for arbejdsgruppen

UEFA EURO 2020 Safety, Security & Service (SSNS) Kommissorium for arbejdsgruppen

Baggrund

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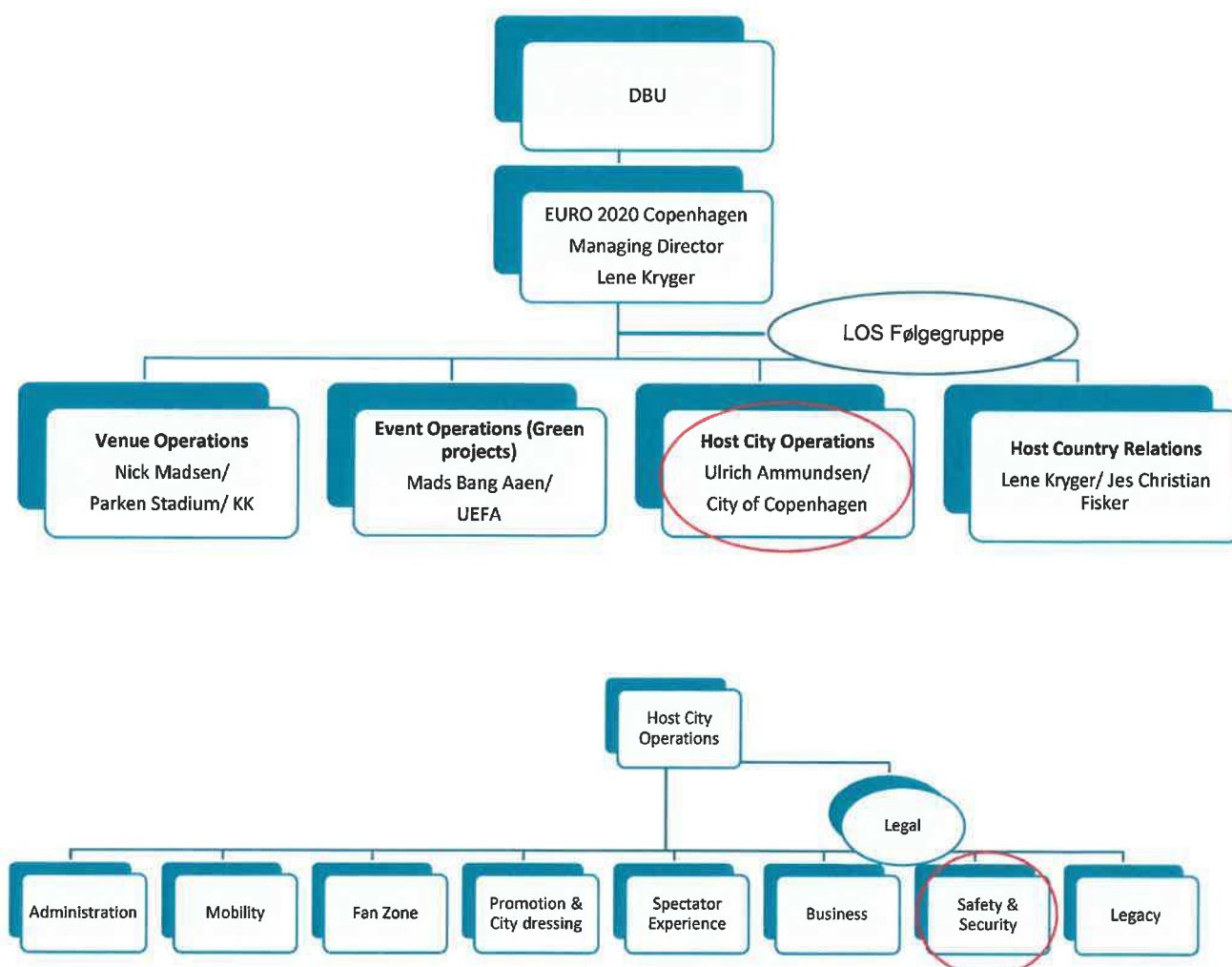
Host City Agreement

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Den danske organisation



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For at stå optimalt rustet til EURO 2020 er det besluttet, at der i forbindelse med de enkelte hovedområder nedsættes relevante arbejdsgrupper – herunder for SSNS-området. Arbejdsgruppen skal bestå af centrale aktører, der kan bidrage til at udvikle et SSNS-koncept frem mod 2020, der går i tråd med eksisterende planer på området. Foreløbig består arbejdsgruppen af følgende organisationer.

Gruppen består af følgende deltagere:

Organisation	Navn	Ansvar
Projektleder for arbejdsgruppen (DBU)	Thomas Rydahl (thomas.rydahl@euro2020.com)	Head of SSNS

Københavns Kommune Teknik og Miljøforvaltning - Byliv Teknik og Miljøforvaltningen Økonomiforvaltning	Helen Jensen (heljen@tmf.kk.dk) Karina Suhr Gimlinge (j92k@tmf.kk.dk) Ingeborg Degn (id@okf.kk.dk)	Primær tovholder TMF Beredskabskoordinator Chef for Sikker By
Politi Københavns Politi	Peter Dahl	Ledende Politiinspektør
Beredskab Hovedstadens Beredskab	Marcello Francati	Afdelingschef
Region Hovedstaden Medical	Peter Berlac	Medical Director
Parken Sport & Entertainment Telia Parken	Leif Bjørn (lb@parken.dk)	Sikkerhedschef

Formål

Formålet med gruppens arbejde er at sætte fokus på området, samt sætte standarden for en række udvalgte områder i forbindelse med planlægning og afvikling af Fodbold EM 2020.

Som et led i Host City Agreement mellem Københavns Kommune, DBU og UEFA er det aftalt, at første udkast til et samlet Host City Concept skal være klar 20. juni 2018. Safety, Security & Service (SSNS) skal beskrives i konceptdokumentet. UEFA har beskrevet deres ønsker til området i følgende dokumenter:

- Bilag 1: UEFA EURO 2020 Tournament Requirements – Sector 06, Safety & Security
- Bilag 2: UEFA EURO 2020 Host City Concept Briefing, January 2018
- Bilag 3: UEFA Introduction to SSNS Operations for EURO 2020

UEFA beskriver følgende områder i kapitlet Safety & Security fra UEFA EURO 2020 Tournament Requirements:

- 🌐 Roles and Responsibilities
- 🌐 Safety and Security Concept
- 🌐 Risk Analysis
- 🌐 Capabilities to host UEFA EURO 2020
- 🌐 Medical Requirements / Stadium Medical Services

Det primære formål er, at sikre en tryk og sikker oplevelse for alle ved EM, at kunne håndtere en større uventet drifts- eller beredskabshændelse, samt udvikling og implementering af et robust sikkerhedskoncept i relation til fan zonen, Public Viewing Areas, Team Bases, Training Grounds, kampafviklinger i PARKEN og eventuelle 'side events'.

Overordnet tidslinje

- 🌐 14. februar 2018

Møde med Rigspolitiet for udfindelse af 'projektmodel' for Safety & Security arbejdet.

- 🌐 2. marts 2018

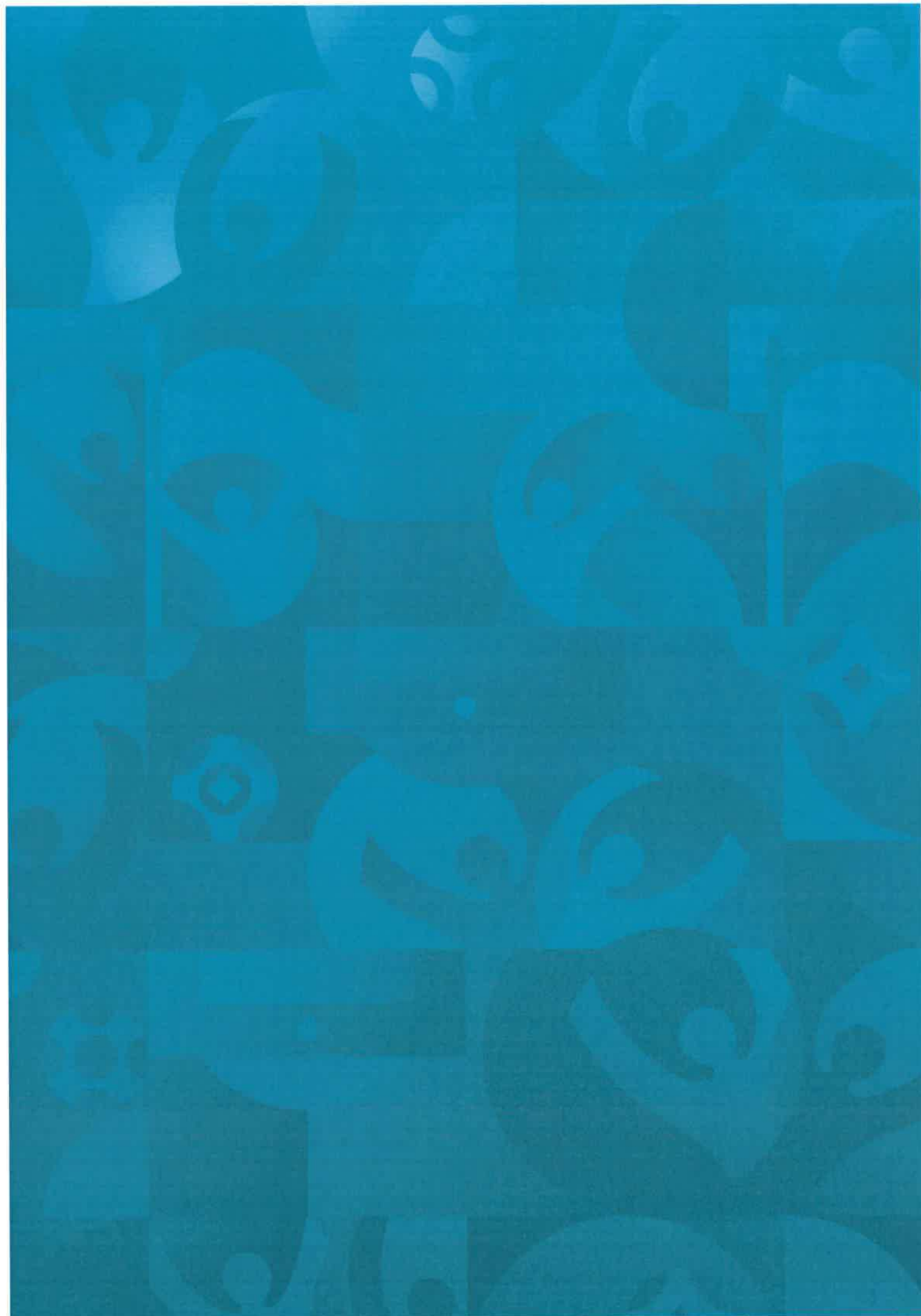
Første møde officielle møde i arbejdsgruppen. Afholdes ifm. UEFA Working Visit i PARKEN

- ✿ Marts 2018 ->: Der tilstræbes jævnlige (månedlige) møder i arbejdsgruppen. Da store dele af arbejdsgruppens arbejde er i tæt samarbejde med myndighederne, er det aftalt på mødet med Rigspolitiet, at Politiet – ved Københavns Politi, varetager myndighedskoordinationen i arbejdsgruppen.
- ✿ Marts – juni 2018
Arbejdsgruppen mødes løbende og konkrete ønsker for tiltag beskrives til Host City Concept.
- ✿ Juni 2018
Deadline 30. juni – Safety & Security konceptbeskrivelse og foreløbigt budget skal præsenteres for UEFA
- ✿ 2018/ 2019
Operational planning, rekrutterings- og uddannelsesplan, samt beskrivelse og etablering af den 'operative' sikkerhedsorganisation.
- ✿ Ultimo 2019
Operativ Sikkerhedsorganisation samt Frivilligteam nedsættes og trænes, efter behov.
- ✿ Primo 2020
Final plan, samt beskrivelse af Business Continuity Management Plan (Plan for fortsat drift). Implementering af Operativ Sikkerhedsorganisation.

Generelt om arbejdsgruppen

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UEFA EURO 2020™



KØBENHAVN
VÆRTSBY

Spectator Experience & Fan Village

Kommissorium for arbejdsgruppen

UEFA EURO 2020 Spectator Experience & Fan Village Kommissorium for arbejdsgruppen

Baggrund

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Host City Agreement

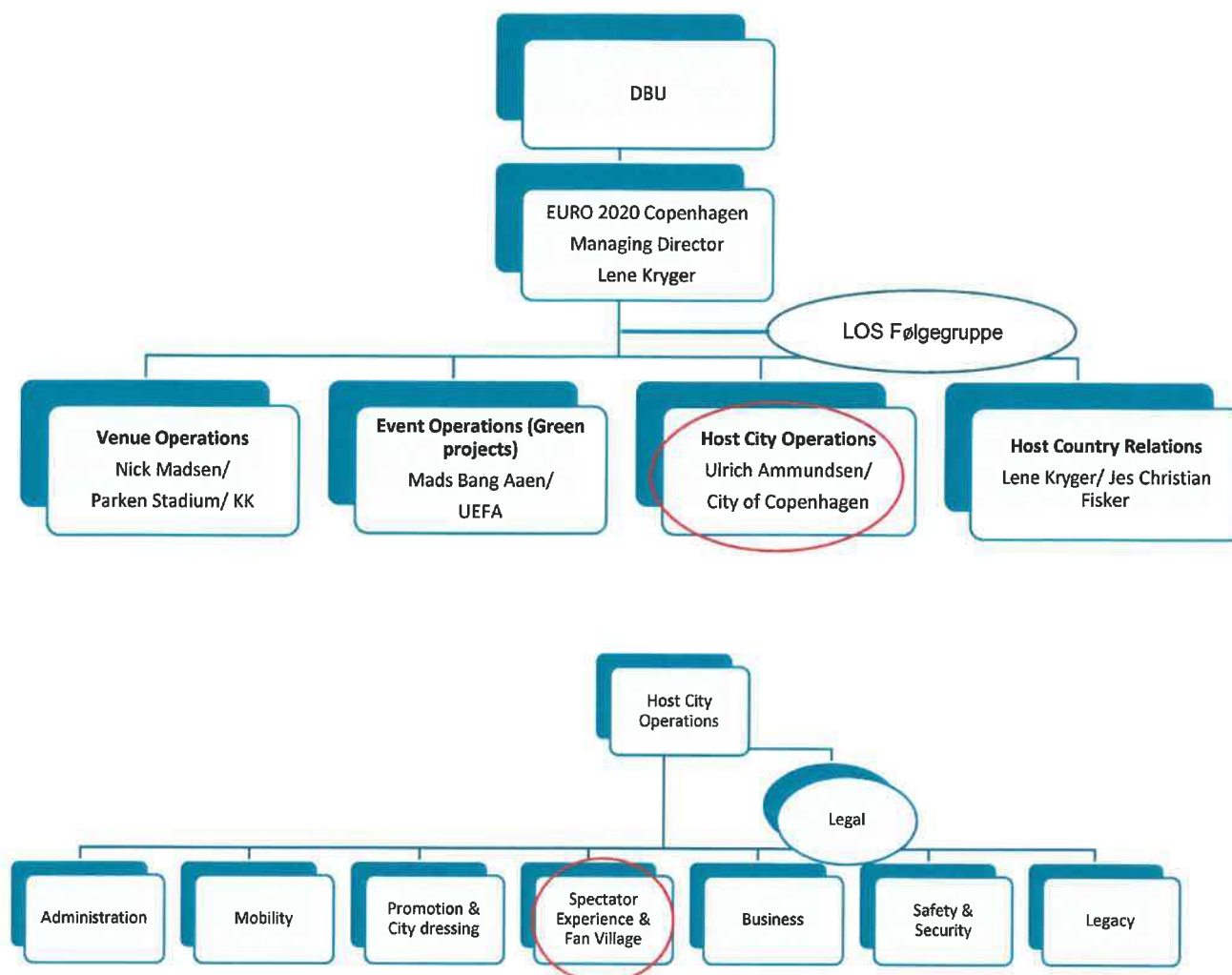
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- 🌀 Host Country Relations (aftale mellem DBU og UEFA)
- 🌀 Host City Operations (aftale mellem Københavns Kommune, DBU og UEFA)

Da Spectator Experience (dvs. den generelle oplevelse, som besøgende i København får) er nært beslægtet med Fan Village, er det i første omgang besluttet, at de to områder er samlet i én arbejdsgruppe

Den danske organisation



Der er nedsat en LOS Følgegruppe, hos UEFA kaldet *"LOS Steering Group"* bestående af nationale og regionale aktører; Københavns Kommune (KFF, ØKF, TMF), Parken, DBU og DBU København, Sport Event Denmark, Region Hovedstaden og Wonderful Copenhagen. Gruppen har ikke et juridisk og økonomisk ansvar, hvorfor denne gruppe kun er en følgegruppe ved navn *"LOS Steering Group"*.

For at stå optimalt rustet til EURO 2020 er det besluttet, at der i forbindelse med de enkelte hovedområder nedsættes relevante arbejdsgrupper – herunder for Spectator Experience & Fan Zone-området. Arbejdsgruppen skal bestå af centrale aktører, der kan bidrage til at udvikle et Spectator Experience & Fan Zone-koncept frem mod 2020. Foreløbig består arbejdsgruppen af følgende organisationer.

Organisation	Navn	Kontakt	Ansvar
Projektleder for arbejdsgruppen	Ulrich Ammundsen Host City Manager	ulam@dbu.dk	Host City Manager
	Emilie Schirmer Eventkoordinator	emsc@dbu.dk	Koordinator

Københavns Kommune Økonomiforvaltning Kultur og Fritidsforvaltning Teknik og Miljøforvaltning	Nille With Barreintos Specialkonsulent	B09N@kk.dk	
	Sine Midtgaard Specialkonsulent	sinemi@kff.kk.dk	
	Helen Jensen Bylivsrådgiver	heljen@tmf.kk.dk	
DBU København	Søren Hemmingshøj Teamleder	shem@dbukoebenhavn.dk	Lokal forankring i KBUs fodboldmiljøer

Arbejdsgruppen skal afhængig af koncept og projektets udvikling suppleres med relevante partnere.

Formål

Formålet med gruppens arbejde er at sikre, at konceptet for Fan Village og Spectator Experience repræsenterer, de forventninger, som projektets nøgleaktører forventer. Det være sig både DBU, KK, UEFA samt er række eksterne offentlige og private partnere, som forventes at blive involveret i projektet. UEFA beskriver følgende overordnede områder vedr. Fan Village i deres Host City Concept Briefing:

- 🌟 Project Management
- 🌟 Venue and access
- 🌟 Infrastructure
- 🌟 Food & Beverage
- 🌟 Venue Management
- 🌟 Media
- 🌟 Commercial Partners
- 🌟 Entertainment program

Arbejdsgruppens fokusområder med Ulrich Ammundsen som projektansvarlig for Fan Village området:

- 🌟 I samarbejde med Københavns Kommune (KFF) og (OKF) at udvikle rammerne for konceptet
- 🌟 I samarbejde med Københavns Kommune (KFF) og (OKF) at lokalisere og invitere relevante organisationer og projektpartnere ind i arbejdsgruppen
- 🌟 At koordinere indsatsen med øvrige nøgleområder i EURO 2020 (Security og Promotion)
- 🌟 Etablere et positivt samarbejde med relevante partnere og leverandører bl.a. Movia og Kastrup Lufthavn
- 🌟 Stå for budgetstyring af Fan Village budget
- 🌟 Udvikle og udfærdige Fan Village konceptet inden 30. juni 2018, hvor det skal præsenteres for UEFA (80%)
- 🌟 Lede et hold af frivillige i forbindelse med afviklingen af EURO 2020 Fan Village området
- 🌟 Ansvarlig for succesfuld afvikling af Fan Village området
- 🌟 Evt. bidrage til afrapportering af Fan Village området

Målgrupper

Fan Village planen skal i detaljer redegøre for, hvordan København efter planen orkestrerer "EURO 2020 oplevelsen" – det gælder for såvel herboende og gæster. Planen have følgende målgrupper for øje:

Internationale gæster

Fodboldfans: Besøgende som kommer til Danmark for at opleve EURO 2020. Denne gruppe kan opdeles i to grupper: *Billetholdere* og *ikke-billetholdere*.

Øvrige gæster: Det kan være turister, som ikke er fodboldinteresserede samt forretningsrejsende, men som stadig kan være interesseret i kulturtilbuddene.

Nationale gæster

Fodboldfans: Besøgende som kommer til København for at opleve EURO 2020. Denne gruppe kan ligeledes opdeles i to grupper: *Billemholdere* og *ikke-billemholdere*.

Øvrige gæster: Det kan være danske turister, som ikke er fodboldinteresserede, forretningsrejsende og andre der måtte have et ærinde i København, men som stadig kan være interesseret i kulturtilbuddene.

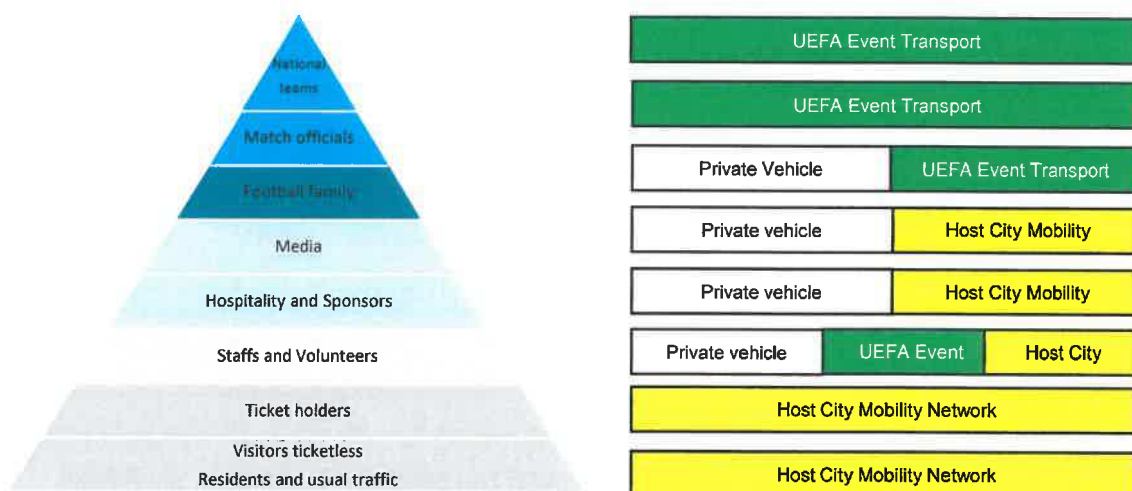
Borgere

Fodboldfans: Borgere i hovedstadsregionen som er fodboldinteresserede og vil involvere sig i EURO 2020. Denne gruppe kan ligeledes inddeles i to grupper: *Billemholdere* og *ikke-billemholdere*. Langt de fleste lokale fodboldfans vil ikke have billet.

Øvrige borgere: Ikke EURO 2020 interesseret men som stadig kan være interesseret i kulturtilbuddene.

UEFA

Ud over ovenstående opererer UEFA, som det fremgår nedenstående, med følgende målgrupper, som mobility planen også skal holde for øje. Det drejer sig om: *landsholdene* (og deres tilhørende stab) som skal spille i Parken, *officials*, *“football family”*, *medier*, *hospitality* og *sponsorer*, *medarbejdere* samt *frivillige*.



UEFA Målgrupper og tilhørende services

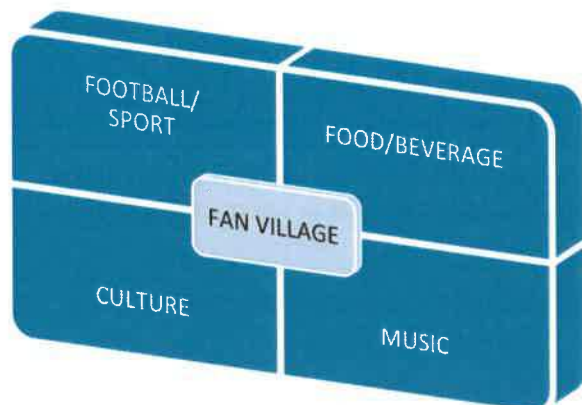
Koncept

EURO 2020 udgør et enormt udstillingsvindue og i perioden op til, under og efter vil manges øjne være rettet mod København og Danmark. Selve kampafviklingen er underlagt UEFA, men i de mange aktiviteter uden om kampene er der stor mulighed for at give EURO 2020 et særegent lokalt udtryk. Med byens mange erfaringer og aktører på området, er der gode forudsætninger for at skabe en helt igennem unik event. Konceptet for de folkelige aktiviteter (Fan Village og den samlede Fan Experience) skal sikre at:

- Bliver afviklet professionelt
- Efterlader et positivt, blivende aftryk på byens kultur- og fritidsliv
- Bliver løftestang for at udvikle fodbold som foreningsidræt
- Bliver en markant københavnerevent med international gennemslagskraft, som formår at engagere flest mulige borgere, gæster, besøgende og øvrige interessenter – både i udviklings- og afviklingsfasen
- De kommercielle potentiale ved det store tursime ryk-ind bliver udnyttet

- De mulige erhvervsmæssige samarbejder, som kan etableres til gavn for øget vækst i Greater Copenhagen bliver etableret

Det overordnede koncept ser således ud:



Konceptet i Fan Village og den samlede Spectator Experience rammes ind af fire primære områder, der alle skal udgøre EURO 2020 Copenhagen oplevelsen, som vi ønsker at skabe.

Football/Sport: I tæt samarbejde med DBU København og andre relevante aktører inden for fodbold og sportsområdet udvikles indholdet og aktiviteterne i det endelige program.

Food/Beverage: København har international status på dette felt, hvilket skal afspejles i de aktører, som involveres og de muligheder, det giver målgruppen.

Culture: København har et alsidigt kulturudbud som har international appel. Det skal være afspejlet i det program, som kan opleves i Fan Village

Musik: Fodbold og musik rimer, og på scenen i Fan Village skal et passende program skabe

Ovenstående beskriver kun rammerne for konceptet. Det reelle koncept skal udvikles i samarbejde med arbejdsgruppen.

Overordnet tidslinje

- 🌸 December 2017
Arbejdsgruppe skal etableres, hvorefter planlægningen af området kan påbegyndes (første møde afholdt 12.12.17)
- 🌸 21. marts 2017
Brainstorm
- 🌸 April
Arbejdsgruppemøde
- 🌸 Maj
Arbejdsgruppemøde
- 🌸 Juni
Arbejdsgruppemøde
- 🌸 Juni 2018
Deadline 30. juni – konceptbeskrivelse og evt. budget skal præsenteres for UEFA

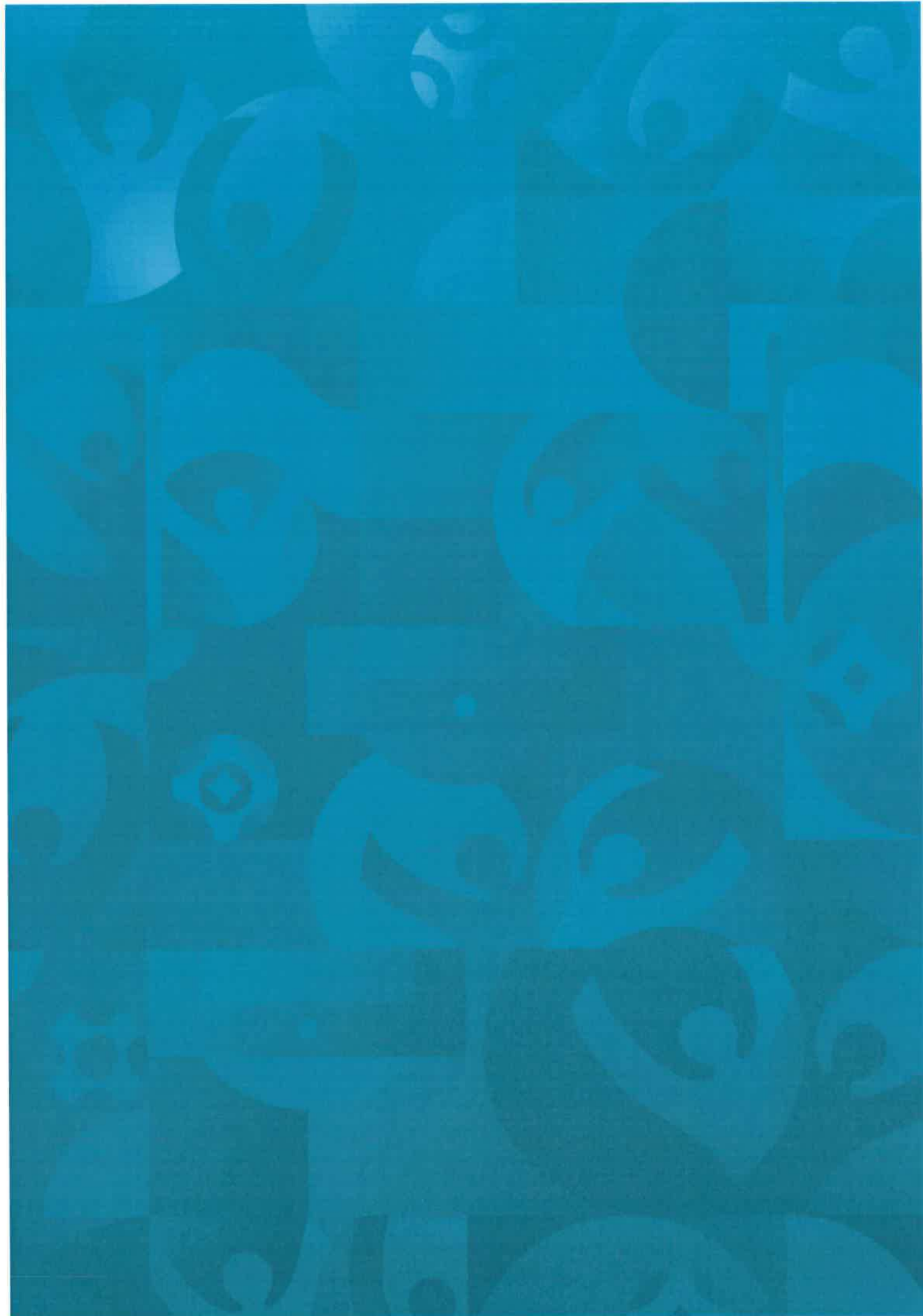
- ✿ 2018/ 2019
Konceptet justeres løbende efter behov
- ✿ Ultimo 2019
Frivilligteam nedsættes og trænes
- ✿ Primo 2020
Sidste del af planlægningsfasen

Generelt om arbejdsgruppen

Alle deltagere modtager kopi af kommissoriet, der opdateres i forbindelse med ændring af deltagerkredsen. Formanden sikrer, at nye deltagere herudover modtager kopi af referater fra tidligere møder samt efter behov af tidligere udsendt mødemateriale, tidligere kommissorier mv.

Formanden sikrer, at der inden hvert møde udsendes dagsorden og mødemateriale, samt at der efter mødet udsendes referat. Der fastsættes i den enkelte arbejdsgruppe frister for udsendelse af dagsorden, materiale og referater.

Formanden sikrer, at der løbende er planlagt møder mindst 1 måned frem i tiden



UEFA EURO 2020 REQUIREMENTS - CONTRACTUAL OBLIGATIONS OF CITY OF COPENHAGEN				dato 28.06.2018
Outer Security Perimeter venue operations		Comments by DBU/UEFA	Comments by KK	KK udgift/opgave
0	General comments		Alle opgaver/forpligtelser, der ifølge Host City Agreement og tilhørende bilag, påhviler kk, og som ikke er beskrevet i nærværende dokument under KK udgift/opgave, varetages og bekostes af DBU.	Københavns Kommune hæfter ikke økonomisk overfor DBU udover kommunens direkte tilskud til DBU, som afsat med Budget 2018.
1	Installation of Outer Security Perimeter Fence	Stadium Agreement Appendix B.5.a. UEFA has offered to cover the costs	Ingen kommentarer	
2	Provision of Parking areas	Stadium Agreement Appendix B.5.b. During the last WV2 a parking map has been outlined in the area of Parken Stadium. Usage of these areas will be confirmed by the city of Copenhagen. Gunnar Nu Hansens Plads, Edel Sautes Allé and Øster Allé will be in use throughout the entire period for UEFA usage (parking, logistical compound, log point)	Der vil blive udarbejdet et dokument med angivelse af parkeringsarealer stillet til rådighed fra KK. .KK arbejder på at skaffe flest mulige parkeringspladser. KK arbejder endvidere i samarbejde med DBU på at finde alternativer. Københavns Kommune har ingen mulighed for at dække omkostninger til leje af private parkeringsanlæg. DBU skal eksempelvis udarbejde og indsende skilteplaner for alle områder.	KK opstiller og og nedtager midlertidig skiltning af p-pladser på kommunalt areal.
3	Usage of areas and facilities around the stadium; Rental of buildings owned by the city	KK has agreed to rent out Idrætshuset, Østerbro Stadion's club house/changing facilities, Østerbro Stadion and (maybe) Krudttønden to UEFA. The rental costs will be paid for by the internal KK Host City budget as it replaces the KK obligation "additional space for temporary facilities around the stadium" (Stadium Agreement Appendix B.5.C). UEFA will pay for costs related to usage, e.g water, electricity, heating. UEFA guarantees that the buildings will be returned in minimum the same conditions as received. UEFA and city of Copenhagen will coordinate if the existing cleaning supplier (indoor) will be used. The cleaning and waste management will be paid for by UEFA.	Der skal udarbejdes et dokument omkring alle forhold vedr. udlån af KK's bygninger. DBU indhenter eksempelvis alle relevante oplysninger og indsender af ansøgning til byggetilladelse.	KK afholder udgiften til lejeudgifter for de faciliteter i relation til Østerbro Stadion, som UEFA skal benytte op til og under EM 2020
4	Provision/installation of remote power and water supply for temporary facilities around the stadium	Stadium Agreement Appendix B.5.d. A permanent installation to support back-up power by generators must be installed at Per Henrik Lings Alle under ground. Generators must be placed next to Per Henrik Lings Allé. Costs will be covered by DBU/Parken/UEFA but permits must be given by the city of Copenhagen. Maps outlining the solution have been provided. Other temporary facilities; Press Conference tent, containers	Fælledparkens område er fredet og brønden/nødgeneratoren skal derfor etableres på privat areal evt. P.H.Lings Alle. Telia Parken/DBU skal søge om byggetilladelse hos KK.	KK myndighedsbehandler sagen afholder udgiften til byggetilladelsen.
5	Cleaning and waste management of outside areas	Cleaning public and private areas	Det skal præciseres hvor grænserne går for renhold i og omkring Telia Parken / Fælledparken / Fanzoner. DBU har ansvaret for renhold på privat grund	KK renholder offentlige arealer
6	Building permits	If required, e.g. for Press Conference tent	Der skal byggetilladelser til tv compound (containerløsningen) og byggetilladelse til press conferencetelt. Eksempelvis skal DBU indhente relevante oplysninger og indsende ansøgning til byggetilladelse.	KK myndighedsbehandler sagen og afholder udgiften til byggetilladelsen.
7	Host Broadcast compound - preparation of surface	The small running track at the parking area of Parken Stadium will be used as Host Broadcast compound. The city of Copenhagen will pay for the levelling of the area. UEFA will cover the costs for the temporary installations and for rebuilding the track after EURO 2020 if required by the city of Copenhagen. Build up starts April 2020	DBU indhenter relevante oplysninger og indsender ansøgning til byggetilladelse.	KK afholder udgiften til nivellering af løbebanen. Udgiften til plader afholdes af UEFA/DBU.
8	Alternative access to the tennis club		Adgangsforholdene til den eksisterende tennisklub, blev ved WV2 løst ved brug af hegn. Der skal etableres en port i hegnet.	KK afholder udgiften til etablering af port.
9	Toilets in the surrounding areas of Parken and Fælledparken	If necessary	Eksempelvis skal DBU udarbejde en mere detaljeret plan om omfang og placering af toiletter i og omkring Fælledparken, samt tilvejebringe nødvendige antal toiletter mv.	KK afholder udgiften til opsætning og nedtagning af mobile toiletter samt sørger for renhold af disse under eventet.
10	Security Installations required by the Danish Police	The Current budget of 1.5 mil danish kr. increases due to increased safety and security	DBUskal udarbejde en mere detaljeret plan om omfang og placering af afspærring i forbindelse med sikkerhedsplanerne. KK har budget til nuværende sikkerhedsniveau, kun hvis Politiet vurderer terrortruslen til at have ændret sig vil der være anledning til at genbesøge nærværende punkt. Ønsker UEFA/DBU et sikkerhedsniveau udover hvad KK i samarbejde med Politiet finder er nødvendigt er det KK uvedkommende. DBU har bl.a. ansvaret for at beskrive opgaven til fulde.	KK afholder udgiften til og udfører opsætning, løbende vedligehold og fjernelse af afspærring

11	Managing public transport / Mobility	The city of Copenhagen will cover all costs related to managing public transport plans; authorisations, barriers, fencing, handling of traffic & traffical communication (Afspærringsplanlægning, skilteplaner, trafikal kommunikation, materiel mm)	OBS pkt. Der kan ikke tilbydes gratis transport. Der er tilbud om en eventbillet, der er markant billigere end almindelige billetter. Der skal ligeledes tænkes cykelparkeringsarealer ind i området ved Parken og ved Fanzoner. DBU skal eksempelvis udarbejde og indsende afspærrings- og skilteplaner, hvor der skal rådes over vej.	KK afholder udgiften til og udfører opsætning, løbende vedligehold og fjernelse af afspærring
12	Public toilets	Increased toilet requirements around the city due to the number of visitors is the responsibility of the city of Copenhagen	Eksempelvis skal DBU udarbejde en mere detaljeret plan om omfang og placering af toiletter i og omkring Fælledparken, samt tilvejebringe nødvendige antal toiletter mv.	KK afholder udgiften til opsætning og nedtagning af mobile toiletter samt sørger for renhold af disse under eventet, på kommunalt ejet areal
13	Provision of locations, production, installation, maintenance and dismantling of materials, posters, flags and banners	DBU will pay the production costs of the materials. The City of Copenhagen will provide the locations and spaces owned by the City of Copenhagen free of charge.	Kommunen har reserveret alle kommunale flader. Der bliver udarbejdet et dokument, hvor alle kommunalt ejede flader beskrives.	KK myndighedsbehandler sagen.
14	Fanzone Area	The City of Copenhagen will provide the locations and spaces owned by the City of Copenhagen free of charge.	Clean site begrebet skal beskrives. Såfremt områder er privat ejede, vil det være et mellemværende mellem UEFA/DBU og områdets ejer og derfor uvedkommende for Københavns Kommune hvilke aftaler der indgås omkring leje af pladsen. Dog bistår KK med myndighedsbehandlingen også af de private arealer inden for det gældende budget. KK kan ikke udføre driftsopgaver på privatareal; men kan indenfor rammen betale for ydelsen. Det kræver en fast aftale med DBU.	KK myndighedsbehandler sagen og afholder udgiften til byggetilladelsen.
15	Fanzone Power supply, water, toilets, cleaning and waste management	Kommentar UEFA/DBU? Forslag: The City of Copenhagen provide power supply, water, toilets, cleaning and waste management in public areas	DBU udarbejder detaljeret plan omkring omfanget og placering af toiletter/køreplader i fanzoner på de offentlige områder. Private og andre ikke kommunalt ejede arealer: Vælges et privat areal såsom fx Ofelia Plads til fanzonen, vil udgifterne være et mellemliggen-de ml. UEFA og DBU. KK kan ikke bistå økonomisk på privat areal (se dog kolonnen th). Offentligt areal: Ønskes fanzone på alternativt offentligt areal, der ikke allerede har vand og el, må UEFA/DBU selv betale for etablering. DBU indhenter eksempelvis alle relevante oplysninger og indsender af ansøgning til byggetilladelse.	KK afholder udgiften til følgeomkostninger til fanzone vedr. ekstra renhold, afspærring på kommunalt ejet areal. KK's fokusområde vil være offentligt areal. Private og andre ikke kommunalt ejede arealer: KK betaler for de ydelser, der ikke vil være anderledes end hvis Fan Zonen blev planlagt på en offentlig plads, dvs. inden for budget og inden for de samme rammer, som KK kan yde betaling for på en offentlig plads.
16	Fanzone building permits	If required,	Det må forventes at der skal gives byggetilladelse til alle fanzoner. DBU indhenter eksempelvis alle relevante oplysninger og indsender af ansøgning til byggetilladelse.	KK myndighedsbehandler sagen og afholder udgiften til byggetilladelsen.
17	Fanzone - Apply the clean site principle	The City of Copenhagen must support DBU on securing the clean site principles; liaising with existing tennants, applying the local rules and regulations. DBU will pay for any costs related to removal of advertising	KK udarbejder beskrivelse af hvordan kommunen kan medvirke til at sikre clean site i relation til fanzone mm. DBU redegør behov vedr. clean site mv.	KKs tilgang til medvirken til at sikre clean site er angivet under punkt 14.
18	Intellectual Property Rights Committee	The city of Copenhagen will attend the IPR meetings with UEFA and will support with legal advice and support	KK samarbejder med UEFA, DBU og andre myndigheder	KK bidrager med repræsentant til gruppens arbejde
19	Sustainability	The entity working to improve sustainability and waste management within the City of Copenhagen will project manage any initiatives helping to develop the business	KK bidrager til realisering af målsætningen om at integrere "sustainability" i aktiviteter i Fanzone og Outreach program.	KK afholder ikke udgifter til arbejdet - udover medarbejderressourcer. Det forudsættes, at Host City budgettet til formålet administreres af KK.
20	Cykelparkering		Etablering af cykelparkering i og omkring Fælledparken på de 4 match dage. Evt. ved udlægning af køreplader/hegn.	KK definerer området og afholder udgiften til etablering inden for det gældende budget.



Liste over garantier stillet i forbindelse med EURO 2020 budDET

Garantier

sustainability performance according to national guidelines
 tobacco-free environment
 disabled access to all activities related to UEFA 2020
 reduced public transport
 event promotional programme and fan zones in non host cities
 anti doping
 taxation
 customs
 security
 airport - airports to land and take off
 hotels
 radio frequencies (TETRA walkie talkies)
 intellectual property - ambush marketing etc.
 misleading ambush marketing
 intellectual property - ambush marketing etc.
 ticket or accreditation pass holders (standard package)
 UEFA employees (not EU or EEA citizens)
 immigration - visa etc.
 broadcasting
 broadcasting
 rights protection - intellectual property
 Trademark rights
 fuld opbakning til UEFA EURO 2020
 foreign exchange
 Medical requirements

Underskrevet af

WoCo
 WoCo
 WoCo
 WoCo
 SEDK
 Anti Doping Denmark
 SKAT
 SKAT
 Politiet
 Københavns Lufthavne
 WoCo
 Erhvervsstyrelsen
 Politiet
 Ombudsmanden
 SKAT
 Justitsministeriet
 Styrelsen for Arbejdsmarked og Rekruttering
 Udlændigestyrelsen
 Patent og varemærkestyrelsen
 Kulturministeriet
 Statsadvokaten
 Patent og varemærkestyrelsen
 Statsministeriet og Kulturministeriet
 Erhvervs- og Vækstministeriet og SKAT
 Sundhedsstyrelsen og Regionen